



# **MORGAN COUNTY, COLORADO**

Annual Comprehensive Financial Report

For the fiscal year ended December 31, 2024



**MORGAN COUNTY, COLORADO**  
**Annual Comprehensive Financial Report**  
**For the fiscal year ended December 31, 2024**

Board of County Commissioners

Mark Arndt, Chairman  
Jon Becker  
Gordon H. Westhoff

Director of Finance

Lori Crispin, Interim

Director of Information Systems

Karol Kopetzky

Information Systems Specialist

Vicki Jump

Accounting Specialists

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Payroll Technician

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Prepared by:

Finance and Information Systems Departments



**MORGAN COUNTY, COLORADO**  
**ANNUAL COMPREHENSIVE FINANCIAL REPORT**  
**FOR THE FISCAL YEAR ENDED DECEMBER 31, 2024**

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# **INTRODUCTORY SECTION**



## **MORGAN COUNTY ADMINISTRATION**

December 10, 2025

To the Citizens of Morgan County, Colorado:

State law requires that every government publish at the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for Morgan County Government for the fiscal year ended December 31, 2024.

The County's Annual Financial Report was prepared by the Department of Accounting and Finance for Morgan County Government. The responsibility for both the accuracy of the data, and the completeness and the fairness of the presentation, including all disclosures, rests with the County. Morgan County has established a comprehensive internal control framework that is designed to both protect the County's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in accordance with Generally Accepted Accounting Principles (GAAP). Because the cost of internal controls should not outweigh their benefits, Morgan County's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. To the best of our knowledge and belief, the enclosed data is accurate in all material respects. All disclosures necessary to enable the reader to gain an understanding of the County's financial activities have been included.

State statutes require an annual audit by independent certified public accountants. The accounting firm of Watson Coon Ryan, LLC was selected to perform the 2024 audit. Watson Coon Ryan, LLC have issued an unmodified ("clean") opinion on Morgan County Government's financial statements for the year ended December 31, 2024. The independent auditors' report on the basic financial statements is located at the front of the financial section of this report. Management's discussion and analysis (MD&A) immediately follows the independent auditors report and provides a narrative introduction overview and an analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

This report includes activities for which the Board of County Commissioners is accountable to the citizens of Morgan County, financially, or by state statute. All applicable funds, departments, and offices are included in these financial statements as part of the primary government of Morgan County.

Morgan County Government offers a full range of services. These services include police protection; human services; ambulance services; solid waste management services; maintenance and construction of roadways, bridges, and infrastructure to support these activities; recreational and cultural facilities and events; 911 emergency telephone and other public safety telephone services; and land use planning services.

## PROFILE OF MORGAN COUNTY

Morgan County is located on the High Plains of Northeastern Colorado, well-situated on Interstate Highway 76 and U.S. Highway 34. The County is only 79 miles from Metro Denver and major U.S. trade corridors. The Denver International Airport is within an hour's drive. The population of Morgan County is 30,300. Morgan County encompasses five incorporated cities and towns as well as a large unincorporated area. The largest city is Fort Morgan with a population of 11,453. Morgan County offers several community and recreational facilities. Jackson Lake is a popular recreational area in Morgan County that attracts weekend visitors as well as year-round residents wanting to retire to a rural area. The area offers fishing and boating while the climate allows year-round residence. Some of the finest hunting in North America is found in the area, including pheasant, turkey, grouse, quail, geese, duck, deer, and antelope. Morgan County has moderate summers, crisp falls, cool winters, and warm springs. There are 330 days of sunshine annually, 14.9 inches annual precipitation, and 29.7 inches average snowfall. Annual average temperature is 64 degrees F.

## PROFILE OF MORGAN COUNTY GOVERNMENT

The County is governed by a three-member Board of County Commissioners. Commissioners are elected from districts of relatively equal population by the voters at large. They serve staggered four-year terms and function as the County's policymaking body. The County is also served by seven other elected officials: assessor, clerk and recorder, coroner, district attorney, sheriff, treasurer, and surveyor.

The County Commissioners annually adopt budgets by department for all funds except the custodial funds. The annual budget is approved and appropriated by fund. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the department level. Each department within a fund may not legally exceed the approved budget for that department without prior approval of the County Commissioners. Supplemental appropriations can be approved by the Board of County Commissioners if needed during the year to provide for those items that were unknown or unforeseen at the time the budget was originally adopted.

Morgan County Government employs 280 FTE's (full time equivalents). Full-time employees receive a comprehensive compensation package typical of county governments. Benefits include paid leave, medical insurance plans and a defined contribution retirement plan.

## LOCAL ECONOMY

Agriculture is the primary industry in Morgan County with retailers, other locally focused businesses, and government operations supporting area farming and ranching communities. The major crops grown in the County include corn, sugar beets, hay, silage, wheat, potatoes, onions, alfalfa, and turf. The dairy industry also continues to have a strong presence. Cargill Meat Solutions Corporation is the largest employer in the county, employing 2,100 employees. The next largest employer is Viaero Wireless with 501 employees followed by Leprino Foods with 350 employees. The unemployment rate in Morgan County in 2024 was 4.2%. Morgan County's unemployment rate of 4.2% is slightly higher than the State rate of 3.2%. Morgan County's location near the Front Range allows easy access for the opportunities of the big cities while maintaining the benefits of a rural lifestyle – with a large residential growth in Wiggins, the most western community in Morgan County. The County prides itself on maintaining tradition while looking to the future.

## MAJOR INITIATIVES AND COUNTY LONG-TERM FINANCIAL PLANNING

Facilities planning and maintenance continue to be a major area of emphasis for the County. The County is in the process of reviewing the capital improvement plan. The County Commissioners targeted an expansion project to increase space at the County Jail facility. The County experienced problems segregating inmates during the COVID pandemic. The County did create the Jail Capital Improvement Fund in 2008 to accumulate monies for the future expansion of the facility. The County received an Energy Impact Assistance Fund grant to help fund the Jail project. The County may also have to look to the other municipalities to help fund the jail. The current complex was built in 1985.

## AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Morgan County for its annual comprehensive financial report for the fiscal year ended December 31, 2023. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized annual comprehensive financial report (ACFR), whose contents conform to program standards. This report must satisfy both generally accepted

accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. Morgan County Government has received a Certificate of Achievement for the last thirty-one consecutive years (fiscal years ended 1993-2023). We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

#### ACKNOWLEDGEMENTS

The preparation of the annual comprehensive financial report on a timely basis was made possible by the dedicated service of the entire staff of the Finance and Accounting department and Information Systems department. Each member of the departments has our sincere appreciation for the contributions made in the preparation of this report. These people work together as a highly effective team to promote the excellence we strive for. Appreciation is also expressed to the Board of County Commissioners who establishes the policies which provide for sound financial management and to all the other elected officials, department heads, and County employees for their cooperation in matters pertaining to the financial affairs of the County.

Respectfully submitted,

A handwritten signature in cursive script that reads "Jessica Trusty". The signature is written in black ink and is centered below the text "Respectfully submitted,".

Jessica Trusty  
Director of Finance and Accounting



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

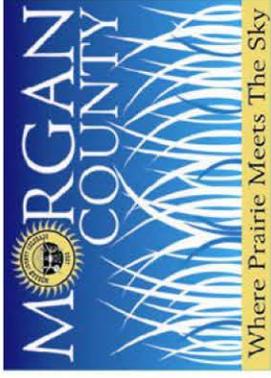
**Morgan County Government  
Colorado**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

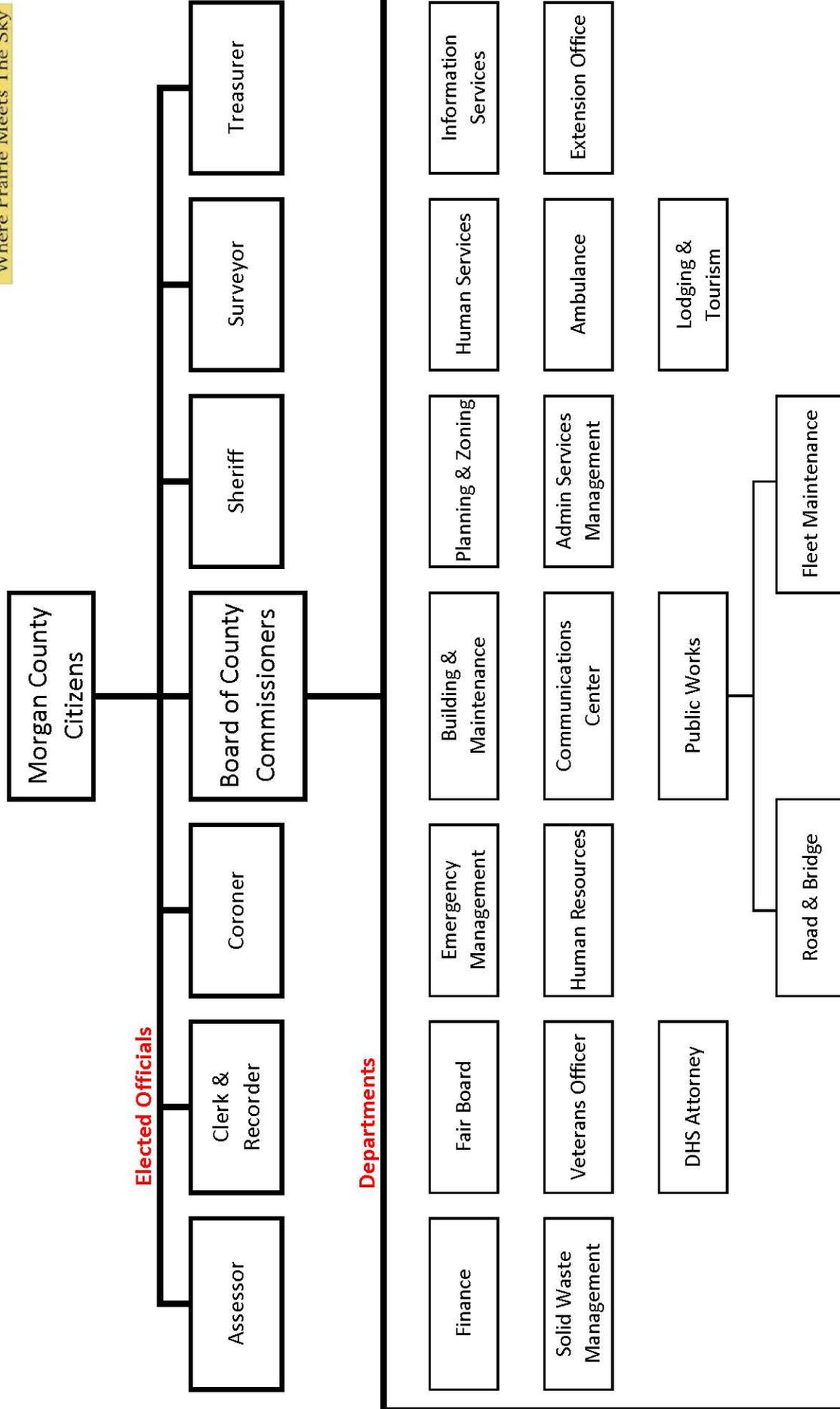
December 31, 2023

*Christopher P. Morrill*

Executive Director/CEO



# Morgan County Organizational Chart



# MORGAN COUNTY, COLORADO

List of Principal Officials  
As of December 31, 2024

## TITLE

## NAME

### **ELECTED**

Chairman, Board of County Commissioners  
Commissioner  
Commissioner  
Assessor  
Clerk & Recorder  
Coroner  
Sheriff  
Surveyor  
Treasurer

Mark A. Arndt  
Jon Becker  
Gordon H. Westhoff  
Tim M. Amen  
Kevin Strauch  
Michael Dahl  
David D. Martin  
Nichole F. Hay  
Robert A. Sagel

### **APPOINTED**

Accounting & Finance Director, Interim  
Administrative Services Manager  
Building Maintenance Director  
County Attorney  
Emergency Management Director  
Environmental Director  
Human Services Attorney  
Human Services Director  
Information Systems Director  
Planning & Zoning Director  
Public Service Director  
Public Works Director  
Veterans Officer

Lori Crispin  
Mindi Cloyd  
Dave Cornwell  
Jeff Parker  
Roger Doll  
Cass Yearous  
David Bute  
Jaque Frenier  
Karol L. Kopetzky  
Nicole F. Hay  
Travis Freeman  
Bruce Bass  
Brian Uhrich



## **FINANCIAL SECTION**

## INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners  
Morgan County, Colorado

### **Report on the Audit of the Financial Statements**

#### **Opinions**

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Morgan County, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Morgan County's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Morgan County, as of December 31, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Morgan County, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Morgan County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always

detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Morgan County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Morgan County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Morgan County's basic financial statements. The Local Highway Finance report, Schedule of Federal Financial Assistance reconciliation, combining and individual nonmajor fund financial statements and budgetary comparison schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards

generally accepted in the United States of America. In our opinion, the Local Highway Finance report, Schedule of Federal Financial Assistance reconciliation, combining and individual nonmajor fund financial statements and budgetary comparison schedules and schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Other Reporting Required by Government Auditing Standards**

In accordance with Government Auditing Standards, we have also issued our report dated December 12, 2025 on our consideration of Morgan County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Morgan County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Morgan County's internal control over financial reporting and compliance.

*Watson Coon Ryan, LLC*

CENTENNIAL, COLORADO  
December 12, 2025

## MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the County of Morgan, we offer readers of Morgan County Government's financial statements this narrative overview and analysis of the financial activities of Morgan County for the fiscal year ended December 31, 2024. We encourage readers to consider the information presented here in conjunction with the letter of transmittal and basic financial statements to enhance their understanding of the County's financial performance.

### FINANCIAL HIGHLIGHTS

- The assets and deferred inflows of Morgan County exceeded liabilities and deferred inflows of resources by \$163 million (net position) at the end of 2024. Of this amount, \$67 million may be used to meet the government's ongoing obligations to citizens and creditors. The remaining \$96 million is invested in capital assets or restricted by law.
- The County's General Fund balance was \$51.2 million as of December 31, 2024. Of this amount, \$1 million is restricted for emergencies, \$46,154 is restricted for Clerk E-filing, \$2,726 is committed for the Tri Centennial, \$1,264,548 is committed for the Human Services building, \$11 million is assigned for capital building projects, and \$130,636 is assigned for other agencies. The remaining \$37.8 million is unassigned fund balance. The 2023 fund balance was \$43.8 million.
- The total 2024 General Fund balance is \$51.2 million, which is \$7.5 million more than the 2023 General Fund operating expenditures plus transfers out of \$43.8 million. Morgan County does not have a county sales tax and relies heavily on property tax collections as a main revenue source. Current property taxes represent 52% of the General Fund revenue in 2024.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. Morgan County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains required and other supplementary information in addition to the basic financial statements including combining statements for non-major funds, and a statistical section.

**Government-Wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private sector business.

The statement of net position presents information on all of the County's assets, deferred outflows, liabilities, and deferred inflows with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of Morgan County is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus

revenues and expenses are reported in the statement for some items that will only result in cash flows in future fiscal periods, for example uncollected taxes and earned but unused vacation leave.

Both of the government-wide financial statements distinguished functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of Morgan County include general government, public safety, highways and bridges, recreation, and human services. The business-type activities of the County include operation of a solid waste landfill and the County ambulance service.

**Fund Financial Statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Morgan County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Morgan County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental Funds.** Governmental funds are used for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Morgan County maintains eight individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, road and bridge fund, and the social services fund, all of which are considered to be major funds. Morgan County adopts an annual appropriated budget for all major funds. A budgetary comparison statement has been provided for all major governmental funds on pages 66 – 70 of this report. Data from the other five governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major funds is provided in the form of combining statements on pages 74 – 77 in this report. Governmental funds budgets for the non-major funds are provided on pages 78 – 82. The basic governmental fund financial statements can be found on pages 25 – 32 of this report.

**Proprietary Funds.** Morgan County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented in the business-type activities in the government-wide financial statements. The County uses enterprise funds to account for the solid waste landfill and the ambulance service operation. The County also maintains an internal service fund as an accounting device used to accumulate and allocate costs internally among the County's various functions. Morgan County uses the internal service fund to account for its fleet of vehicles,

county attorney, human resources, accounting and purchasing services and its management information systems. Because these services predominately benefit governmental rather than business-type functions, they are included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Solid Waste Management Fund and the Ambulance Service Fund, both of which are considered to be business type activities funds as well as the Internal Service Fund which is considered a governmental activities fund.

Enterprise Fund statements are on pages 33 – 35. The Internal Service Fund schedule of net position is on page 89. Budget to actual comparisons for the Enterprise Funds are on pages 85 – 86. Budget to actual comparison for the Internal Services Fund is on page 90.

**Fiduciary Funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not included in the government-wide financial statements because the resources of these funds are not available to support Morgan County's own operations. One of four types of fiduciary funds is Custodial Funds. Morgan County maintains four Custodial Funds. The accounting used for fiduciary funds is much like that used for proprietary funds. A Combining Statement of Fiduciary Net Position is on page 93 and a Combining Statement of Changes in Fiduciary Net Position - Custodial Funds is on page 94.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are on pages 38 – 61 of this report.

## COUNTY-WIDE FINANCIAL ANALYSIS

**Net Position.** As noted earlier, net position may serve over time as a useful indicator of a government's financial position. As of December 31, 2024, assets exceeded liabilities and deferred inflows of resources by \$163 million. The largest portion of Morgan County's net position (50%) is invested in capital assets. The net investment in capital assets is \$80.2 million. These assets include land, buildings, machinery, and equipment, as well as infrastructure. These capital assets are used to provide services to citizens and are not available for future spending. Although the investment in capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources as the assets themselves cannot be liquidated to repay the debt.

An additional \$15.8 million of net position represents resources that are subject to external restrictions on how they may be used. The largest portion of the restricted net position, \$10.8 million, is restricted for the Roadways.

The County had an unrestricted net position of \$67.3 million, which may be used to meet the County's ongoing obligations to citizens and creditors.

The three categories of net position are: net investment in capital assets, assets subject to certain restrictions, and unrestricted assets. At the end of 2024, Morgan County had positive balances in all three categories of net position both for governmental activities and business type activities.

**Morgan County Government  
Net Position**

	Governmental activities		Business-type activities		Total Government	
	2024	2023	2024	2023	2024	2023
<b>Assets</b>						
Current and other assets	\$ 101,000,137	\$ 94,061,745	\$ 8,245,739	\$ 8,154,126	\$ 109,245,876	\$ 102,215,871
Capital assets	77,941,570	82,201,560	2,934,702	2,905,737	80,876,272	85,107,297
<b>Total assets</b>	<b>178,941,707</b>	<b>176,263,305</b>	<b>11,180,441</b>	<b>11,059,863</b>	<b>190,122,148</b>	<b>187,323,168</b>
<b>Liabilities</b>						
Current liabilities	2,523,073	3,670,967	190,287	175,051	2,713,360	3,846,018
Long-term liabilities	1,044,601	1,118,073	1,547,183	991,369	2,591,784	2,109,442
<b>Total liabilities</b>	<b>3,567,674</b>	<b>4,789,040</b>	<b>1,737,470</b>	<b>1,166,420</b>	<b>5,305,144</b>	<b>5,955,460</b>
Deferred Property Tax Revenue	21,609,164	21,031,336	-	-	21,609,164	21,031,336
<b>Total liabilities and deferred inflows of resources</b>	<b>25,176,838</b>	<b>25,820,376</b>	<b>1,737,470</b>	<b>1,166,420</b>	<b>26,914,308</b>	<b>26,986,796</b>
<b>Net position</b>						
Net investment in capital assets	77,235,314	82,201,560	2,934,702	2,905,737	80,170,016	85,107,297
Restricted	15,754,697	15,479,238	-	-	15,754,697	15,479,238
Unrestricted	60,774,858	52,762,131	6,508,269	6,987,706	67,283,127	59,749,837
<b>Total net position</b>	<b>\$ 153,764,869</b>	<b>\$ 150,442,929</b>	<b>\$ 9,442,971</b>	<b>\$ 9,893,443</b>	<b>\$ 163,207,840</b>	<b>\$ 160,336,372</b>

The total net position increased in 2024 by \$2.9 million. The increase in the 2024 net position can be seen by the decrease in total liabilities and deferred inflows of resources. The decrease of total liabilities and deferred inflows of resources in 2024 is \$72,488.

The total restricted net position increased by \$275,459. The increase in restricted funds was mainly in the Road & Bridge fund due to a decrease in capital projects completed.

Net investment in capital assets decreased \$4.9 million in 2024. The majority of the decline was from depreciation calculated on capital assets and disposal of several pieces of equipment which were mainly due to the resolution of production backlog.

**Governmental activities.** Governmental activities increased Morgan County's net position by \$3.3 million. The increase in net position in the governmental funds is due mainly to the decrease in current liability reported and increase in revenue. The County's investment income increased by \$455,943 in the governmental activities in 2024.

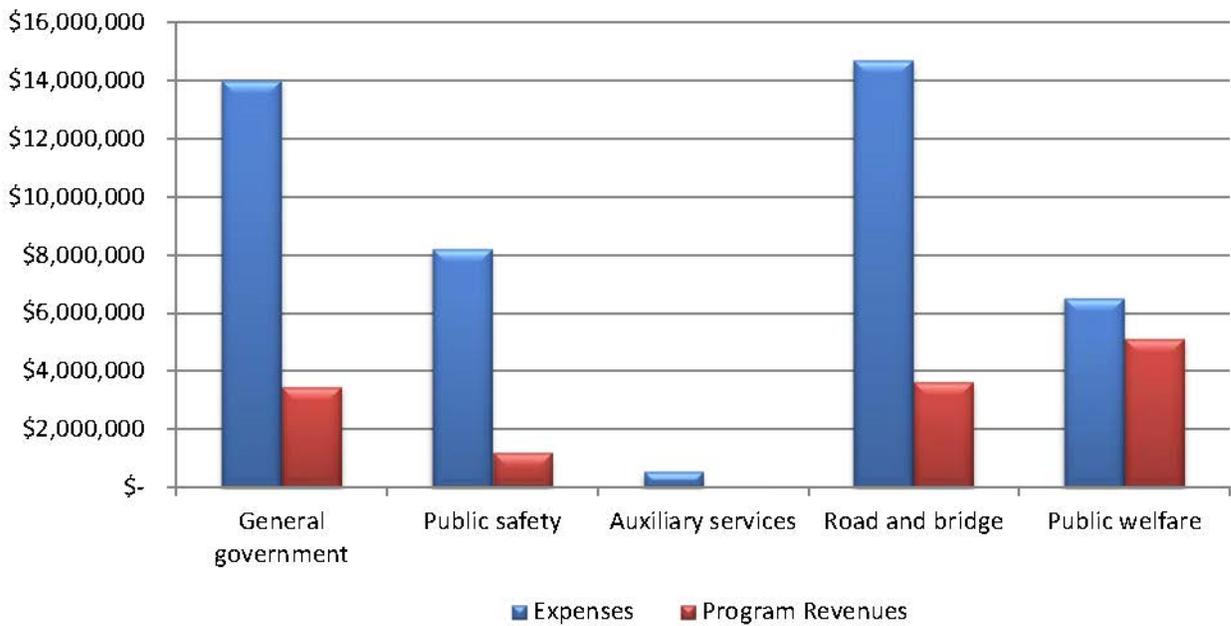
**Business type activities.** Business type activities decreased Morgan County's net position by \$450,472. The decrease in net position was due to the increase in customer fees uncollected, as well as an increase in expenses in the Ambulance Service Fund.

The following shows the elements of the County's change in net position:

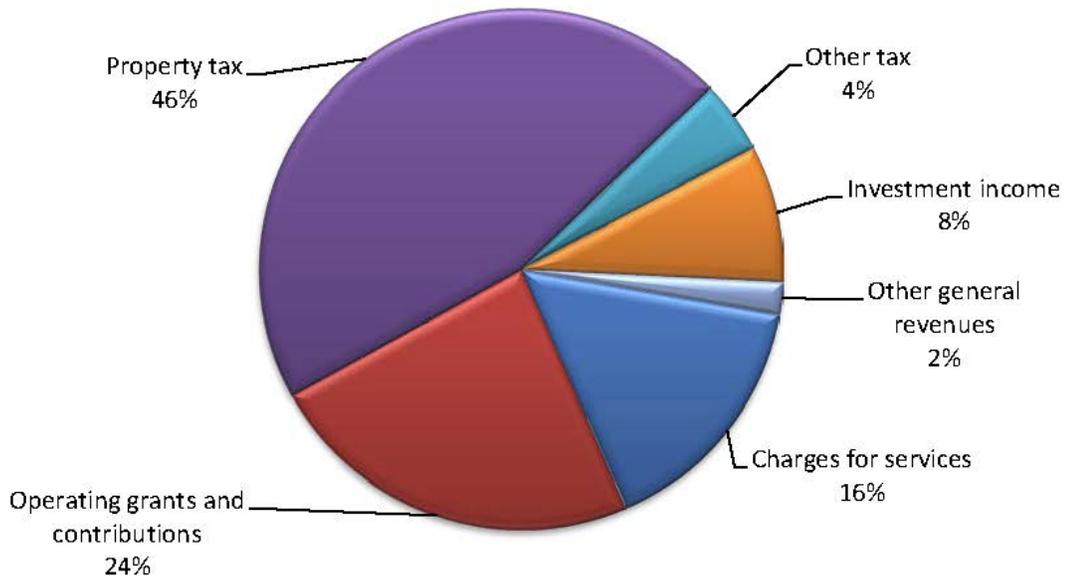
### Morgan County Government Changes in Net Position

	Governmental activities		Business-type activities		Total Government	
	2024	2023	2024	2023	2024	2023
<b>Revenues</b>						
Program revenues						
Charges for services	\$ 7,757,346	\$ 2,597,628	\$ 3,114,549	\$ 3,396,671	\$ 10,871,895	\$ 5,994,299
Operating grants and contributions	11,527,316	13,532,804	177,862	162,062	11,705,178	13,694,866
General revenues						
Property tax	22,681,704	19,300,192	-	-	22,681,704	19,300,192
Other tax	2,153,853	2,157,393	-	-	2,153,853	2,157,393
Investment Income	4,193,641	3,737,698	284,502	224,284	4,478,143	3,961,982
Other general revenues	994,993	1,607,721	92,718	45,839	1,087,711	1,653,560
Total revenues	<u>49,308,853</u>	<u>42,933,436</u>	<u>3,669,631</u>	<u>3,828,856</u>	<u>52,978,484</u>	<u>46,762,292</u>
<b>Expenses</b>						
General government	15,788,777	9,576,800	-	-	15,788,777	9,576,800
Public safety	8,203,023	7,977,817	-	-	8,203,023	7,977,817
Auxiliary services	559,974	576,967	-	-	559,974	576,967
Roads and bridges	14,708,251	15,616,577	-	-	14,708,251	15,616,577
Public welfare	6,526,888	6,040,895	-	-	6,526,888	6,040,895
Ambulance services	-	-	2,707,360	2,203,137	2,707,360	2,203,137
Solid waste services	-	-	1,612,743	1,116,187	1,612,743	1,116,187
Total expenses	<u>45,786,913</u>	<u>39,789,056</u>	<u>4,320,103</u>	<u>3,319,324</u>	<u>50,107,016</u>	<u>43,108,380</u>
Increase (decrease) in net position	3,521,940	3,144,380	(650,472)	509,532	2,871,468	3,653,912
Transfers	(200,000)	(200,000)	200,000	200,000	-	-
Net position - January 1	<u>150,442,929</u>	<u>147,498,549</u>	<u>9,893,443</u>	<u>9,183,911</u>	<u>160,336,372</u>	<u>156,682,460</u>
Net position - December 31	<u>\$ 153,764,869</u>	<u>\$ 150,442,929</u>	<u>\$ 9,442,971</u>	<u>\$ 9,893,443</u>	<u>\$ 163,207,840</u>	<u>\$ 160,336,372</u>

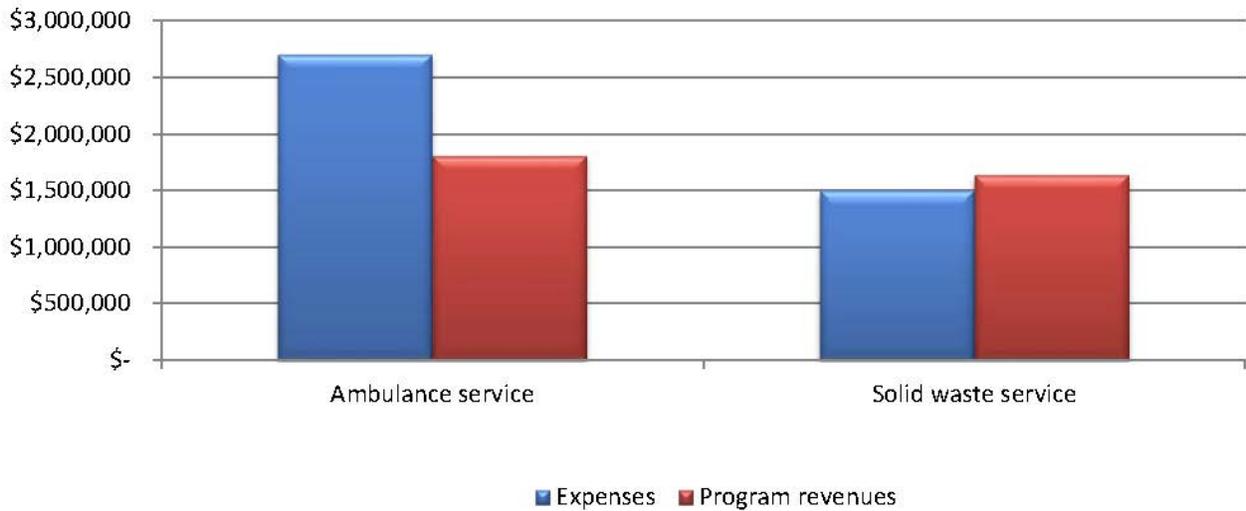
### Expenses and Program Revenues - Governmental Activities



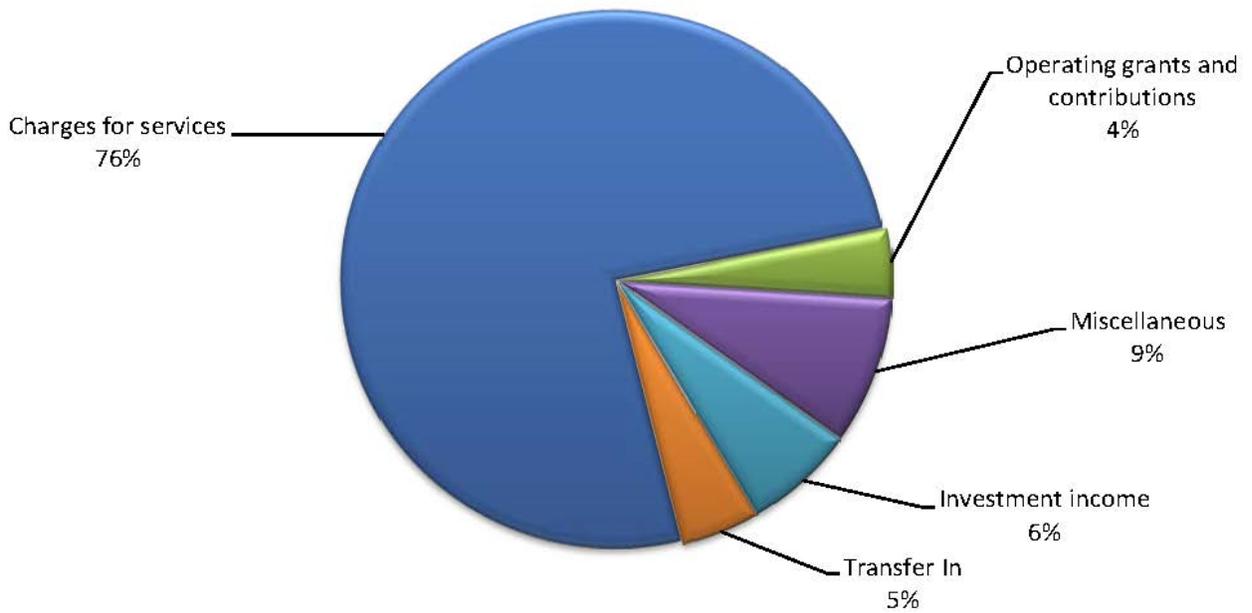
### Revenues by Source - Governmental Activities



### Expenses and Program Revenues - Business-type Activities



### Revenues by Source - Business-type Activities



## FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS

As noted earlier, Morgan County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds Overview.** The focus of County governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The County's governmental funds financial position increased during the year 2024. The total fund balances in the governmental funds increased by \$8.1 million. As of the end of 2024 the combined ending fund balance of County governmental funds was \$74.7 million. Approximately 51% of this consists of unassigned fund balance, which is available as working capital and for current spending in accordance with the purposes of the specific funds. The remainder of fund balance is non-spendable inventory in the amount of \$133,295 or restricted or committed for a specific purpose by the current County Commissioners. The County has restricted funds for the following purposes: 1) a state-constituted mandated emergency reserve \$1,000,000, 2) a state mandated clerk technology fund \$46,154, 3) a state statute for Social Services \$1,227,623, 4) a state statute for roadways \$10,752,021, 5) a state statute for the 911 emergency telephone services \$1,304,099, 6) a state statute to promote tourism in the County \$637,850, 7) a state statute to promote parks and recreation \$775,294, 8) a state statute regulating law enforcement confiscation and seizure \$4,667.

**Proprietary Funds Overview.** The County's proprietary fund statements provide the same type of information found in the government-wide statements, but in more detail.

The County has two enterprise-type proprietary funds, the Solid Waste Management Fund and Ambulance Service Fund.

- ❖ **Solid Waste Management Fund.** Total net position of this fund at the end of 2024 amounted to \$8.1 million. This is an increase of \$242,564 from net position at the end of 2023. The increase in net position was mainly due to an annual increase in fees and a significant increase in customer volume as well as a decrease in expenses.
- ❖ **Ambulance Service Fund.** Total net position of this fund at the end of 2024 amounted to \$1.4 million. This is a decrease of \$693,036 from net position at the end of 2023. The decrease in net position was due to continuing to struggles with decreasing revenues and increased disallowed insurance allowances and increasing costs.

The proprietary funds change in net position is mainly due to the increase in customer fees collected in the Solid Waste Management Fund.

The County has one Internal Service Fund type Proprietary Fund. The Internal Service Fund is a governmental activity fund in the Proprietary Fund financial statements. The County's Internal Service Fund, the Central Services Fund, has a total net position of \$9.6 million. This is an increase of \$493,968 from 2023 total net position. The increase in net position was due mainly to the decrease of expenses in the County's fleet department.

**Governmental Funds Overview**

The County has three major governmental funds. These are the General Fund, Road and Bridge Fund, and Social Services Fund.

- ❖ **General Fund.** This is the primary operating fund of the Morgan County Government. It accounts for many of the County’s core services such as law enforcement, the County Assessor, County Clerk and Recorder and planning and zoning. The general fund’s fund balance as of December 31, 2024, was \$51.2 million. This is an increase of \$7.5 million. Of this amount, \$13.4 million is restricted or assigned for a specific purpose. As a measure of the general fund’s liquidity, it may be useful to compare the fund balance and total fund balance to total fund expenditures. Unassigned fund balance is 194% of total 2024 expenditures and transfers in the general fund. The increase in fund balance is due to the increase in general fund tax revenues and interest on investments.
  
- ❖ **Road and Bridge Fund.** The Road and Bridge Fund is mandated by state statutes. This fund accounts for costs related to County road and bridge construction and maintenance of same. The Road and Bridge Fund has \$18 million in fund balance at the end of 2023. Of this amount, \$10.8 million is restricted for future capital highway projects, \$133,295 is nonspendable for bridge inventory, and \$7.1 million is committed for future capital road and bridge projects. Total Road and Bridge fund balance increased by \$1.0 million in 2024. The increase in fund balance was due to an increase in tax revenues.
  
- ❖ **Social Services Fund.** This fund is also State mandated. It accounts for the local share of many Federal and State public welfare programs. The Social Services fund balance at the end of 2024 was \$1.2 million. This is a slight decrease of \$568,896 from the 2023 fund balance which was mainly due to a decrease in state funding. The \$1.2 million fund balance is restricted for public welfare programs.

**GENERAL FUND BUDGETARY HIGHLIGHTS**

The County’s budget is prepared according to Colorado statutes. The most significant budgeted fund is the General Fund. The actual expenditures in the County’s General Fund did not reach the budgeted amount. This was due to capital projects that were rescheduled for future years.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets.** Morgan County’s net investment in capital assets for its governmental and business type activities as of December 31, 2024 totals \$80.2 million (net of accumulated depreciation). This investment includes all land, buildings, machinery and equipment, as well as infrastructure constructed from 1980 through 2024.

**Morgan County Government  
Capital Assets  
(net of depreciation)**

	Governmental activities		Business-type activities		Total Government	
	2024	2023	2024	2023	2024	2023
Land and Water Rights	\$ 2,118,484	\$ 2,118,484	\$ 125,787	\$ 125,787	\$ 2,244,271	\$ 2,244,271
Buildings and Improvements	8,911,017	9,487,981	835,005	891,305	9,746,022	10,379,286
Machinery and Equipment	9,170,853	8,227,969	567,277	401,700	9,738,130	8,629,669
Infrastructure Construction in Progress	55,959,748	61,724,012	1,406,633	1,486,945	57,366,381	63,210,957
	1,781,469	643,114	-	-	1,781,469	643,114
Total capital assets	\$ 77,941,571	\$ 82,201,560	\$ 2,934,702	\$ 2,905,737	\$ 80,876,273	\$ 85,107,297

Additional information on the Morgan County capital asset activity can be found in note 5 of this report.

**Debt.** The County has no debt as of December 31, 2024.

**Other Matters.** The following factors are expected to have a significant effect on the County's financial position or results of operations and were taken into account in developing the 2024 budget:

- The County's certified assessed value in 2024 increased by 2.8%. This amounts to an increase in property tax to be collected in 2024 of \$20.3 million. Morgan County's assessed value is critical to revenues as there is no County sales tax levied.
- The County has historically, and continues to be, fiscally responsible. The fund balance for the County was carefully invested.
- Planning has begun on building renovation and updating of the existing County Jail/Judicial Complex. Work began in 2024.
- The County Social Services department continues to address increasing case loads and increasing costs to local government.
- The County's Ambulance Service Fund expenses continue to increase. Fees the County collects for the ambulance services has increased but not at a level to meet current expenses. In 2024, the County approved a transfer of funds from the Morgan County General Fund to help meet the increasing cost of ambulance operations.

**REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of Morgan County's finances for all those with an interest in the government's finances. Financial information for the Morgan County Building Authority is included in the County's primary government financial statements and separate financial statements are not prepared. Questions concerning any of the information provided in this or for additional information should be addressed to the Finance Director, P.O. Box 189, Fort Morgan, CO 80701.



## **BASIC FINANCIAL STATEMENTS**



**Morgan County, Colorado**  
**Government-Wide Statement of Net Position**  
**December 31, 2024**

	Governmental Activities	Business-type Activities	Total
<b>ASSETS</b>			
Cash (Note 3)	\$ 1,635	\$ 700	\$ 2,335
Cash held by county departments (Note 3)	183,685	-	183,685
Cash and investments held by County Treasurer (Note 3)	77,576,404	8,080,321	85,656,725
Receivables (net of allowance for uncollectibles) (Note 4):			
General property tax - net	21,609,164	-	21,609,164
Accounts	131,233	198,335	329,568
Intergovernmental	1,018,756	-	1,018,756
Internal balances (Note 8)	33,617	(33,617)	-
Inventory	445,643	-	445,643
Capital assets not being depreciated (Note 5)	3,899,953	125,787	4,025,740
Capital assets (net of accumulated depreciation) (Note 5)	<u>74,041,617</u>	<u>2,808,915</u>	<u>76,850,532</u>
<b>Total assets</b>	<u>178,941,707</u>	<u>11,180,441</u>	<u>190,122,148</u>
<b>LIABILITIES</b>			
Warrants payable	824,320	37,979	862,299
Vouchers payable	1,355,798	48,588	1,404,386
Accounts payable	88,762	20,066	108,828
Accrued wages	-	83,654	83,654
Intergovernmental payables	21,591	-	21,591
Unearned other revenue	232,602	-	232,602
Noncurrent liabilities:			
Due within one year (Note 7)	618,765	104,573	723,338
Due more than one year (Note 7)	<u>425,836</u>	<u>1,442,610</u>	<u>1,868,446</u>
<b>Total liabilities</b>	<u>3,567,674</u>	<u>1,737,470</u>	<u>5,305,144</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred revenue - property taxes	<u>21,609,164</u>	<u>-</u>	<u>21,609,164</u>
<b>NET POSITION:</b>			
Investment in capital assets	77,235,314	2,934,702	80,170,016
Restricted for:			
Clerk E-filing fees	46,154	-	46,154
Emergencies (Note 10)	1,000,000	-	1,000,000
Roadways	10,752,021	-	10,752,021
Social services	1,233,052	-	1,233,052
911 emergency	1,305,659	-	1,305,659
Tourism	637,850	-	637,850
Parks and recreation	775,294	-	775,294
Law enforcement	4,667	-	4,667
Unrestricted	<u>60,774,858</u>	<u>6,508,269</u>	<u>67,283,127</u>
<b>Total net position</b>	<u>\$ 153,764,869</u>	<u>\$ 9,442,971</u>	<u>\$ 163,207,840</u>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Government-Wide Statement of Activities**  
**Year Ended December 31, 2024**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>		
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>
<b>Governmental activities:</b>				
General government	\$ 15,788,777	\$ 6,666,433	\$ 2,690,525	\$ -
Judicial and public safety	8,203,023	1,038,027	137,284	-
Auxiliary services	559,974	-	-	-
Roads and bridges	14,708,251	37,372	3,591,988	-
Public welfare	6,526,888	15,514	5,107,519	-
Total governmental activities	45,786,913	7,757,346	11,527,316	-
<b>Business-type activities:</b>				
Ambulance services	2,707,360	1,514,173	177,862	-
Solid waste services	1,612,743	1,600,376	-	-
Total business-type activities	4,320,103	3,114,549	177,862	-
Total primary government	\$ 50,107,016	\$ 10,871,895	\$ 11,705,178	\$ -
<b>General revenues:</b>				
Taxes:				
Property				
Specific ownership				
Lodging				
Other				
Investment income				
Miscellaneous				
Gain/(Loss) sale of assets				
Total general revenues				
Transfers				
Changes in net position				
Net position, January 1				
Net position, December 31				

The notes to the financial statements are an integral part of this statement.

**Net (Expenses) Revenues and  
Changes in Net Position  
Primary Government**

Governmental Activities	Business-type Activities	Total
\$ (6,431,819)	\$ -	\$ (6,431,819)
(7,027,712)	-	(7,027,712)
(559,974)	-	(559,974)
(11,078,891)	-	(11,078,891)
(1,403,855)	-	(1,403,855)
<u>(26,502,251)</u>	<u>-</u>	<u>(26,502,251)</u>
-	(1,015,325)	(1,015,325)
-	(12,367)	(12,367)
-	(1,027,692)	(1,027,692)
<u>\$ (26,502,251)</u>	<u>\$ (1,027,692)</u>	<u>\$ (27,529,943)</u>
22,681,704	-	22,681,704
1,814,825	-	1,814,825
328,312	-	328,312
10,716	-	10,716
4,193,641	284,502	4,478,143
670,947	92,718	763,665
324,046	-	324,046
30,024,191	377,220	30,401,411
(200,000)	200,000	-
3,321,940	(450,472)	2,871,468
150,442,929	9,893,443	160,336,372
<u>\$ 153,764,869</u>	<u>\$ 9,442,971</u>	<u>\$ 163,207,840</u>

**Morgan County, Colorado**  
**Balance Sheet**  
**Governmental Funds**  
**December 31, 2024**

	General	Road and Bridge	Social Services	Nonmajor Governmental Funds	Total
<b>ASSETS:</b>					
Cash	\$ 800	\$ -	\$ 400	\$ 85	\$ 1,285
Cash held by county departments	130,636	-	48,017	5,032	183,685
Cash and investments held by County Treasurer	52,075,953	17,981,123	1,240,172	4,194,857	75,492,105
Receivables (net of allowances for uncollectibles):					
General property tax - net	14,539,070	5,581,653	1,488,441	-	21,609,164
Accounts receivable	-	43	22,417	98,412	120,872
Intergovernmental Receivables	246,351	312,707	459,698	-	1,018,756
Inventories	-	133,295	-	-	133,295
<b>Total assets</b>	<b>\$ 66,992,810</b>	<b>\$ 24,008,821</b>	<b>\$ 3,259,145</b>	<b>\$ 4,298,386</b>	<b>\$ 98,559,162</b>
<b>LIABILITIES AND FUND BALANCES:</b>					
<b>LIABILITIES:</b>					
Warrants payable	\$ 428,122	\$ 224,092	\$ 97,096	\$ 159	\$ 749,469
Vouchers payable	571,569	14,442	124,131	49,451	759,593
Accounts payable	37,747	393	48,340	450	86,930
Intergovernmental payables	-	-	21,591	-	21,591
Interfund payables	172,716	172,590	19,321	295	364,922
Unearned other revenue	-	-	232,602	-	232,602
<b>Total liabilities</b>	<b>1,210,154</b>	<b>411,517</b>	<b>543,081</b>	<b>50,355</b>	<b>2,215,107</b>
<b>DEFERRED INFLOWS OF RESOURCES:</b>					
Unavailable revenue - property taxes	14,539,070	5,581,653	1,488,441	-	21,609,164
<b>FUND BALANCES:</b>					
Fund balance:					
Nonspendable:					
Inventory	-	133,295	-	-	133,295
Restricted for:					
Clerk E-filing fees	46,154	-	-	-	46,154
Emergencies	1,000,000	-	-	-	1,000,000
Roadways	-	10,752,021	-	-	10,752,021
Social services	-	-	1,227,623	-	1,227,623
911 emergency	-	-	-	1,304,099	1,304,099
Tourism	-	-	-	637,850	637,850
Parks and recreation	-	-	-	775,294	775,294
Law enforcement	-	-	-	4,667	4,667
Assigned to:					
Tri Centennial	2,726	-	-	-	2,726
Capital improvements	1,264,548	-	-	-	1,264,548
Bridge structures	-	4,294,491	-	-	4,294,491
Road projects	-	2,835,844	-	-	2,835,844
Jail expansion	-	-	-	1,526,121	1,526,121
Other capital projects	11,000,000	-	-	-	11,000,000
Other agencies	130,636	-	-	-	130,636
Unassigned:	37,799,522	-	-	-	37,799,522
<b>Total fund balances</b>	<b>51,243,586</b>	<b>18,015,651</b>	<b>1,227,623</b>	<b>4,248,031</b>	<b>74,734,891</b>
<b>Total liabilities, deferred inflows, and fund balances</b>	<b>\$ 66,992,810</b>	<b>\$ 24,008,821</b>	<b>\$ 3,259,145</b>	<b>\$ 4,298,386</b>	<b>\$ 98,559,162</b>

The notes to the financial statements are an integral part of this statement.



**Morgan County, Colorado  
 Reconciliation of the Governmental Funds  
 Balance Sheet to the Government Wide Statement of Net Position  
 December 31, 2024**

**Total governmental fund balances (page 31)** \$ 74,734,891

Amounts reported for governmental activities in the statement of net position (page 27) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. 70,361,362

Long-term liabilities, including compensated absences are not due and payable in the current period and therefore are not reported in the funds.  
     Compensated absences (904,197)

The internal services fund is used by management to charge the costs of services for the County attorney, fleet maintenance, and other services to individual funds. The assets and liabilities of the internal service fund are included in the governmental activities in the statement of net position. 9,572,813

**Net position of governmental activities (page 27)** \$ 153,764,869

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**Year ended December 31, 2024**

	General	Road and Bridge	Social Services	Nonmajor Governmental Funds	Total
<b>REVENUES</b>					
Taxes	\$ 17,342,292	\$ 5,822,870	\$ 1,433,514	\$ 236,881	\$ 24,835,557
Intergovernmental	2,710,024	3,591,988	5,123,033	117,785	11,542,830
Licenses and permits	209,421	24,521	-	-	233,942
Fines and forfeitures	746	-	-	-	746
Fee accounts	1,601,877	-	-	13,395	1,615,272
Charges for materials/service	-	-	-	887,630	887,630
Investment income	3,833,531	327,505	-	32,605	4,193,641
Miscellaneous	634,088	13,351	31,874	-	679,313
<b>Total revenues</b>	<b>26,331,979</b>	<b>9,780,235</b>	<b>6,588,421</b>	<b>1,288,296</b>	<b>43,988,931</b>
<b>EXPENDITURES</b>					
Current:					
General government	8,321,712	-	-	228,677	8,550,389
Judicial and public safety	7,421,955	-	-	695,399	8,117,354
Auxiliary services	559,974	-	-	-	559,974
Road and bridge	-	6,355,589	-	-	6,355,589
Public welfare	-	-	6,522,702	-	6,522,702
Intergovernmental cooperation outlay	1,307,843	-	-	-	1,307,843
Capital outlay	1,558,428	2,039,483	9,615	268,326	3,875,852
<b>Total expenditures</b>	<b>19,169,912</b>	<b>8,395,072</b>	<b>6,532,317</b>	<b>1,192,402</b>	<b>35,289,703</b>
Excess (deficiency) of revenues over (under) expenditures	7,162,067	1,385,163	56,104	95,894	8,699,228
<b>Other financing sources (uses):</b>					
Transfers in	625,000	-	-	120,000	745,000
Transfers out	(320,000)	(406,082)	(625,000)	-	(1,351,082)
<b>Total other financing sources (uses)</b>	<b>305,000</b>	<b>(406,082)</b>	<b>(625,000)</b>	<b>120,000</b>	<b>(606,082)</b>
Net change in fund balances	7,467,067	979,081	(568,896)	215,894	8,093,146
Fund Balances, January 1	43,776,519	17,036,570	1,796,519	4,032,137	66,641,745
<b>Fund Balances, December 31</b>	<b>\$ 51,243,586</b>	<b>\$ 18,015,651</b>	<b>\$ 1,227,623</b>	<b>\$ 4,248,031</b>	<b>\$ 74,734,891</b>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Reconciliation of the Governmental Funds Statement of Revenues,**  
**Expenditures, and Changes in Fund Balance to the Government Wide Statement of Activities**  
**For the Year Ended December 31, 2024**

**Net change in fund balances – total governmental funds (page 33)** \$ 8,093,146

**Amounts reported for governmental activities in the statement of activities (page 29) are different because:**

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.

Capital asset additions	\$	3,875,654	
Depreciation expense		(9,168,731)	
Excess of depreciation over capital outlay			(5,293,077)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Compensated absences	63,587
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Internal service funds are used by management to charge the costs of certain activities such as fleet services, attorney services, accounting services, and information system services to individual funds. The net revenue (expense) of the internal service fund is reported with governmental activities.

	458,284

**Change in net position of governmental funds (page 29)** \$ 3,321,940

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Fund Net Position**  
**Proprietary Funds**  
**December 31, 2024**

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities -</b>
	<b>Ambulance Service</b>	<b>Solid Waste Management</b>	<b>Total</b>	<b>Internal Service Fund</b>
<b>ASSETS</b>				
<b>Current assets:</b>				
Cash	\$ -	\$ 700	\$ 700	\$ 350
Cash and investments held by County Treasurer	928,058	7,152,263	8,080,321	2,084,299
Receivables (net of allowance uncollectibles):				
Accounts Receivable	91,343	106,992	198,335	10,361
Interfund Receivables	6,385	285	6,670	398,539
Inventory	-	-	-	312,348
Total current assets	<u>1,025,786</u>	<u>7,260,240</u>	<u>8,286,026</u>	<u>2,805,897</u>
<b>Long term assets:</b>				
<b>Capital assets (net of accumulated depreciation):</b>				
Land and water rights	62,190	63,597	125,787	-
Buildings	405,121	429,883	835,004	-
General equipment	165,378	401,900	567,278	7,572,357
Infrastructure	-	1,406,633	1,406,633	7,851
Total long term assets	<u>632,689</u>	<u>2,302,013</u>	<u>2,934,702</u>	<u>7,580,208</u>
<b>Total assets</b>	<u>1,658,475</u>	<u>9,562,253</u>	<u>11,220,728</u>	<u>10,386,105</u>
<b>LIABILITIES</b>				
<b>Current liabilities:</b>				
Warrants payable	28,396	9,583	37,979	74,851
Vouchers payable	9,944	38,644	48,588	596,205
Accounts payable	-	20,066	20,066	1,832
Accrued wages	83,654	-	83,654	-
Compensated absences	77,500	27,073	104,573	84,492
Interfund payables	25,802	14,485	40,287	-
Total current liabilities	<u>225,296</u>	<u>109,851</u>	<u>335,147</u>	<u>757,380</u>
<b>Long term liabilities:</b>				
Compensated absences	43,678	16,158	59,836	55,912
Accrued landfill closure and post-closure care	-	1,382,774	1,382,774	-
Total long term liabilities	<u>43,678</u>	<u>1,398,932</u>	<u>1,442,610</u>	<u>55,912</u>
<b>Total liabilities</b>	<u>268,974</u>	<u>1,508,783</u>	<u>1,777,757</u>	<u>813,292</u>
<b>NET POSITION</b>				
Investment in capital assets	632,689	2,302,013	2,934,702	7,580,208
Unrestricted	756,812	5,751,457	6,508,269	1,992,605
<b>Total net position</b>	<u>\$ 1,389,501</u>	<u>\$ 8,053,470</u>	<u>\$ 9,442,971</u>	<u>\$ 9,572,813</u>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Revenues, Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**Year ended December 31, 2024**

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental</b>
	<b>Ambulance Service</b>	<b>Solid Waste Management</b>	<b>Total</b>	<b>Activities - Internal Service Fund</b>
<b>Operating revenues</b>				
Charges for services	\$ 1,514,173	\$ 1,600,376	\$ 3,114,549	\$ 4,984,969
Miscellaneous revenues	90,981	1,737	92,718	10,907
Total operating revenues	<u>1,605,154</u>	<u>1,602,113</u>	<u>3,207,267</u>	<u>4,995,876</u>
<b>Operating expenses</b>				
Compensation and benefits	2,018,485	476,009	2,494,494	1,487,025
Operating supplies	84,982	81,208	166,190	1,677,690
Purchased services	129,003	169,003	298,006	748,436
Fixed charges	290,698	188,402	479,100	102,615
Depreciation	111,361	157,563	268,924	1,215,194
Other expenses	72,831	540,558	613,389	1,076
Total operating expenses	<u>2,707,360</u>	<u>1,612,743</u>	<u>4,320,103</u>	<u>5,232,036</u>
Operating income (loss)	<u>(1,102,206)</u>	<u>(10,630)</u>	<u>(1,112,836)</u>	<u>(236,160)</u>
<b>Nonoperating revenues</b>				
State grant	177,862	-	177,862	-
Interest	31,308	253,194	284,502	-
Gain (loss) on disposal of assets	-	-	-	324,046
Total nonoperating revenues	<u>209,170</u>	<u>253,194</u>	<u>462,364</u>	<u>324,046</u>
Income (loss) before transfers	<u>(893,036)</u>	<u>242,564</u>	<u>(650,472)</u>	<u>87,886</u>
<b>Transfers:</b>				
Transfers in - General Fund	200,000	-	200,000	-
Transfers in - Road and Bridge	-	-	-	406,082
Total transfers	<u>200,000</u>	<u>-</u>	<u>200,000</u>	<u>406,082</u>
<b>Change in net position</b>	(693,036)	242,564	(450,472)	493,968
<b>Total net position, January 1</b>	2,082,537	7,810,906	9,893,443	9,078,845
<b>Total net position, December 31</b>	<u>\$ 1,389,501</u>	<u>\$ 8,053,470</u>	<u>\$ 9,442,971</u>	<u>\$ 9,572,813</u>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended December 31, 2024**

	Business-type Activities - Enterprise Funds			Governmental Activities -
	Ambulance Service Fund	Solid Waste Management	2024	Internal Services Fund
<b>Cash flows from operating activities</b>				
Receipts from customers and users	\$ 1,905,339	\$ 1,930,859	\$ 3,836,198	\$ -
Receipts from interfund services	-	-	-	4,981,463
Payments to suppliers	(325,415)	(878,215)	(1,203,630)	(2,091,008)
Payments for interfund services	(254,793)	(165,890)	(420,683)	(34,402)
Payments to employees	(1,965,177)	(199,285)	(2,164,462)	(1,505,574)
Net cash provided by operating activities	<u>(640,046)</u>	<u>687,469</u>	<u>47,423</u>	<u>1,350,479</u>
<b>Cash flows from noncapital financing activities</b>				
Grants received	177,862	-	177,862	-
Transfer from General Fund	200,000	-	200,000	-
Transfer from Road & Bridge Fund	-	-	-	406,082
Net cash provided by noncapital financing activities	<u>377,862</u>	<u>-</u>	<u>377,862</u>	<u>406,082</u>
<b>Cash flows from capital and related financing activities</b>				
Acquisition of capital assets	(46,344)	(251,544)	(297,888)	(2,494,959)
Proceeds from sale of capital assets	-	-	-	535,042
Insurance Recovery	-	-	-	-
Net cash used by capital and related financing activities	<u>(46,344)</u>	<u>(251,544)</u>	<u>(297,888)</u>	<u>(1,959,917)</u>
<b>Cash flows from investing activities</b>				
Interest received	31,308	253,194	284,502	-
Net cash provided by investing activities	<u>31,308</u>	<u>253,194</u>	<u>284,502</u>	<u>-</u>
Net increase/decrease in cash and cash equivalents	(277,220)	689,119	411,899	(203,356)
Cash and cash equivalents - January 1	1,205,278	6,463,845	7,669,123	2,288,006
Cash and cash equivalents - December 31 (Including \$700 and \$350 for the Solid Waste Management Fund and Central Services Fund, respectively, reported in cash on hand)	<u>\$ 928,058</u>	<u>\$ 7,152,964</u>	<u>\$ 8,081,021</u>	<u>\$ 2,084,650</u>
<b>Reconciliation of operating income to net cash provided by operating activities:</b>				
Operating income (loss)	\$ (1,102,206)	\$ (10,630)	(1,112,836)	\$ (271,841)
Adjustment to reconcile operating income to net cash provided (used) by operating activities:				
Depreciation expense	111,361	157,563	268,924	1,215,194
(Increase) decrease in accounts receivable	313,030	1,247	314,277	(16,781)
Increase (decrease) in accounts payable	(10,555)	15,818	5,263	433,794
Increase (decrease) in intergovernmental payable	7,861	(1,855)	6,006	-
Increase in accrued wages	22,822	-	22,822	-
Increase in accrued compensated absences	30,486	1,306	31,792	(9,887)
Decrease in unearned revenue	(12,845)	-	(12,845)	-
Increase in accrued landfill closure and postclosure	-	524,020	524,020	-
Total adjustments	<u>462,160</u>	<u>698,099</u>	<u>1,160,259</u>	<u>1,622,320</u>
Net cash provided by operating activities	<u>\$ (640,046)</u>	<u>\$ 687,469</u>	<u>\$ 47,423</u>	<u>\$ 1,350,479</u>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Fiduciary Net Position**  
**Fiduciary Funds**  
**December 31, 2024**

	<u>Total Custodial Funds</u>
<b>ASSETS</b>	
Cash	\$ 4,321,610
Total assets	<u>4,321,610</u>
<b>LIABILITIES</b>	
Due to other governments and organizations	<u>4,242,582</u>
Total liabilities	<u>4,242,582</u>
<b>NET POSITION</b>	
Restricted for individuals	<u>\$ 79,028</u>

The notes to the financial statements are an integral part of this statement.

**Morgan County, Colorado**  
**Statement of Changes in Fiduciary Net Position**  
**Fiduciary Funds**  
**For the year ended December 31, 2024**

		Total Custodial Funds
<b>ADDITIONS</b>		
Inmate deposits	\$	194,146
Fees collected		28,580
Foreclosure escrow amounts received		49,354
Collection of taxes and fees for other governments		59,748,932
Total additions		60,021,012
 <b>DEDUCTIONS</b>		
Commissary - sales and services		197,028
Distribution of fees		23,929
Foreclosure escrow amounts disbursed		49,354
Payments of taxes and fees to other governments		59,748,932
Total deductions		60,019,243
 <b>Change in net position</b>		1,769
<b>Total net position, January 1</b>		77,259
<b>Total net position, December 31</b>	\$	79,028

The notes to the financial statements are an integral part of this statement.

# MORGAN COUNTY, COLORADO

## NOTES TO FINANCIAL STATEMENTS

December 31, 2024

### Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Morgan County, Colorado have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following summary of significant accounting policies is presented to assist the reader in evaluating the County's financial statements.

#### A. Reporting Entity

In evaluating the County as a reporting entity, management has addressed all potential component units (traditionally separate reporting entities) for which the County may be financially accountable and, as such, should be included within the County's financial statements. The County (the primary government) is financially accountable if it appoints a voting majority of the organization's governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial benefits to or impose specific financial burdens on the County. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading.

These financial statements include the following blended component unit:

#### Morgan County Building Authority

The Morgan County Building Authority functions for one single purpose. It was created in 1984 to act as a conduit to finance major capital building projects and to convey these facilities through a lease-purchase agreement with the County. It has an uncompensated four member board. Board members are appointed by the Board of County Commissioners. The Morgan County Building Authority does not issue separate financial statements. There is no activity for the Morgan County Building Authority in 2024.

#### B. Basis of Presentation

Morgan County's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information. The government-wide focus is more on the sustainability of the County as an entity and the change in aggregate net position resulting from activities of the fiscal period.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

### **C. Government-Wide Financial Statements**

The statement of net position and the statement of activities display information about the County as a whole. In the government-wide statement of net position, both the governmental and business-type activities columns are presented on a consolidated basis by column. These statements include the financial activities of the primary government, except for fiduciary activities. For the most part, the effect of interfund activity has been removed from these statements. Exceptions include interfund services provided and used. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The government-wide statement of activities reflects both the direct expenses and net cost of each function of the County's governmental activities and business-like activity. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include charges paid by the recipient for the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the County, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the County.

The County does not currently employ an indirect cost allocation system. An internal service fund is utilized to account for its fleet of vehicles, county attorney and human resources, accounting, and its management information systems. Fees for these services are charged to other operating funds. The interfund services provided and used by the County are not eliminated in the consolidation process.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

### **D. Fund Financial Statements**

The financial transactions of the County are recorded in individual funds. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts that comprise its assets, deferred inflows and outflows of resources, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and presented as nonmajor funds.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities.

The County reports the following major governmental funds:

The *General Fund* is the general operating fund of the County which accounts for all financial resources that are not accounted for in other funds. Operations of the County such as public safety, planning and zoning, property valuation, tax collection and distribution, vehicle licensing, County administration, and other activities financed from taxes and general revenues are reflected in this fund.

The *Road and Bridge Fund, a special revenue fund*, records costs related to County road and bridge construction and maintenance except for engineering and public works administration which is recorded in the General Fund. By State law, Colorado counties are required to maintain a Road and Bridge Fund and a portion of road and bridge taxes is allocated to cities and towns for use in their road and street activities.

The *Social Services Fund, a special revenue fund*, administers human services programs under state and federal regulations. Funding sources include, Federal and State grants as well as County property tax dollars. Programs include, but are not limited to, Medicaid, food stamps, foster care programs, senior service programs, job training services, and Temporary Assistance to Needy Families (TANF). Colorado counties are required by state law to maintain a Social Services Fund.

The County reports the following major enterprise funds:

The *Ambulance Service Fund* accounts for the activities of the County owned and operated ambulance service.

The *Solid Waste Management Fund* accounts for the solid waste management activities of the County including the operation of the County's only municipal solid waste landfill.

The County reports the following fund types:

The *Internal Service Fund* accounts for the financing of goods and/or services provided by Attorney Services and Human Resources, Accounting, Information Systems, Central Inventory Control, and Fleet Management to other County departments and funds, County involved jointly governed organizations and other governmental units on a cost reimbursed basis.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

The *Custodial Funds* account for assets held by the County as an agent for individuals, private organizations, and other governments. These funds are custodial in nature. The County custodial funds include the following:

*Treasurer Fund* accounts for the receipt and disbursement of County revenues

*Clerk and Recorder Fund* accounts for resources received and disbursed by the County Clerk and Recorder on behalf of other government agencies

*Sheriff Funds* accounts for the receipt and disbursement of all inmate escrow and commissary transactions and civil trust activity

*Public Trustee Fund* is an intermediary and recorder for foreclosures and releases of deeds of trust.

### **E. Measurement Focus**

The government-wide and proprietary fund statements are reported using the economic resources measurement focus. The government-wide, proprietary, and custodial fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. Property taxes are levied in December and attach as an enforceable lien on property as of January 1 of the following year. The County, through the Morgan County Treasurer, bills and collects its own property taxes as well as property taxes of all other taxing authorities within the County.

Taxes levied in December 2024, are recorded in governmental funds as taxes receivable and a deferred inflow of resources. Since property taxes are levied in December for the next calendar year's operations, the total levy is reported as taxes receivable and a deferred inflow of resources in the government-wide financial statements.

An allowance for uncollectible taxes is not provided as the uncollectible amounts were determined to be negligible based upon an analysis of historical trends. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e. revenues and other financing sources) and decreases (i.e. expenditures and other financing uses) in net fund balance.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Proprietary fund-type operating statements present increases (e.g. revenues) and decreases (e.g. expenses) in net position.

Custodial funds use the economic resources measurement focus.

The modified accrual basis of accounting is used by all governmental fund types. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon thereafter to be used to pay liabilities of the current period. The government considers all revenues available if they are collected within 120 days after year end except for property taxes which are within 60 days. The government considers property taxes as receivable if they are certified in the year prior to that in which collection is expected and a corresponding deferred inflow of resources. Revenue is recognized upon collection of the property taxes. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recognized when due.

Those revenues susceptible to accrual are grants from other governments, interfund transfers, licenses, interest revenue, and charges for services. Cigarette and property tax collected and held by the state at the end of the year on behalf of the County are recognized as revenue. Revenues collected by and held by one governmental agency for another within the reporting entity are considered susceptible to accrual. Fines, forfeitures, permits, and licenses are not susceptible to accrual because generally they are not measurable until they are received in cash.

The accrual basis of accounting is utilized by proprietary fund types and custodial funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

### **F. Budgets**

Annually appropriated budgets are adopted for all funds except the Custodial Funds. Budgets are adopted on a basis consistent with generally accepted accounting principles. All governmental funds are budgeted on the modified accrual basis of accounting with the proprietary funds budgeted on the accrual basis. All appropriations lapse at year end. The County presents certain items on a basis different than the adopted budget. These differences are disclosed in Note 12.

In the budget versus actual statements, the actual results of operations are presented on the budgetary basis of accounting for proper comparison to the budget

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

The Ambulance Service Fund 2024 expenses exceeded the final approved budget amount by \$161,884.

The Social Services Fund 2024 expenses exceeded the final approved budget amount by \$106,082.

### **G. Cash and Investments**

For the purpose of the Statement of Cash Flows, cash and cash equivalents, includes amounts in demand deposits as well as short-term investments with an initial maturity date within three months of the date acquired by the County.

State statutes authorize the County to invest in obligations of the U.S. Treasury, commercial paper, corporate bonds and repurchase agreements. Investments are reported at fair value.

### **H. Short-term Interfund Receivables/Payables**

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "interfund receivables/payables". Short-term interfund loans are classified as "due from other funds" or "due to other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

### **I. Inventories**

Inventories are valued at cost, which approximates market, using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased.

### **J. Prepaid Items**

Payments made to vendors for services that will benefit periods beyond December 31, 2024, are recorded as prepaid items for enterprise and internal service funds.

### **K. Capital Assets**

Capital assets, which include property, plant equipment, and infrastructure assets (i.e. roads, bridges, and similar items) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial individual cost of more than \$5,000 and a useful life of more than one year. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at estimated acquisition value at the date of donation.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's lives are not capitalized.

All reported capital assets, other than land, water rights, and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings	20 - 50 years
Equipment	5 - 20 years
Vehicles	5 - 20 years
Infrastructure - Bridges	15 - 25 years
Infrastructure - Roads	15 - 50 years

### L. Deferred outflows/inflows of resources

In addition to assets, statement of net position and fund balance sheets will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net assets that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The County does not have any deferred outflows.

In addition to liabilities, the statement of net position and fund balance sheets will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net assets/fund balance that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The government has only one type of item, which arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item, *deferred revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from two sources: property taxes and special assessments. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available at both the governmental fund level and the period the taxes are levied for at the statement of net position reporting level.

### M. Compensated Absences

Accumulated personal time off (PTO) leave is reported as a liability for all leave related to past employee service for which payment to the employee is considered probable. The leave liability includes any non-vested leave earned by employees which is considered likely to vest.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Accumulated personal time off leave that is expected to be liquidated with expendable available financial resources is reported as an expenditure and a fund liability of the governmental fund that will pay the benefit. A liability for these amounts is reported in governmental funds only if they have matured, as a result of employee resignations and retirements. Accumulated personal time off leave for proprietary fund types is recorded as fund liabilities. All accumulated personal time off leave is accrued when incurred in the government-wide and proprietary financial statements.

### **N. Long-Term Obligations**

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service or project expenditures.

### **O. Fund Balance**

The County reports fund balances according to GASB statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions." This statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balances more transparent. The following classifications describe the relative strength of the spending constraints:

- Nonspendable fund balance – amounts that are not in spendable form (such as inventory) or are required to remain intact.
- Restricted fund balance – amounts constrained to specific purposes by their providers (such as bondholders and higher levels of government), through constitutional provisions, or by enabling legislation.
- Committed fund balance – amounts constrained to specific purposes by the County itself, using its highest level of decision making authority which is the Board of County Commissioners, by resolution. Committed funds cannot be used for other purposes unless the Board of County Commissioners approve a resolution to remove or change the constraint. The Board establishes, modifies, or rescinds fund balance commitments by passage of a resolution.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

- Assigned fund balance – amounts the County intends to use for a specific purpose. Intent can be expressed by the Board of County Commissioners or by an official to which the Board delegates authority. The Board has given authority to the County Finance Director.
- Unassigned fund balance – amounts that are available for any purpose. Positive amounts are only reported in the general fund.

The Board establishes assigned fund balance by a written directive to the Finance Director. In 2024, the assigned fund balance in the general fund consists of \$11,000,000 assigned to capital projects and \$130,636 assigned to other agencies. The assigned to other agencies in general fund includes: 1) \$57,346 held by the Morgan County Fair Board, 2) \$69,915 held by the Morgan County Sheriff and 3) \$3,375 held by the Morgan County Clerk.

When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the County considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board of County Commissioners has provided otherwise in its commitment or assignment actions.

### **P. Net Position**

Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources. Net investment in capital assets, consist of capital assets, net of accumulated depreciation.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. Generally, a liability relates to restricted assets if the asset results from a resource flow that also results in the recognition of a liability or if the liability will be liquidated with the restricted assets reported. Assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. When an expenditure is incurred for purposes for which both restricted and unrestricted net position is available, the County considers restricted funds to have been spent first.

The County does maintain restricted fund balance in several funds. The restricted funds are constrained to specific purposes legally required through legislation or other constitutional provisions.

The County also maintains funds that are committed for a specific purpose. These funds have been committed by the County Commissioners to fund specific projects by a County resolution.

## **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

### **Q. Interfund Transactions**

Transactions between funds that would be treated as revenues, expenditures, or expenses if they involved organizations external to the County are accounted for as revenues, expenditures, or expenses in the funds involved. Transactions which constitute reimbursements of a fund for expenditures or expenses initially made from that fund which are properly applicable to another fund are recorded as expenditures or expenses in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

All other interfund transactions, except interfund services provided and used, are reported as transfers.

### **R. Use of Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates that affect amounts reported in the financial statements during the reporting period. Actual results could differ from such estimates.

### **S. Recent Accounting Pronouncements**

During the year ended December 31, 2024, Morgan County implemented the provisions of GASB Statement No. 101, Compensated Absences. There was no material impact as a result of adopting this statement.

## **Note 2: LEGAL COMPLIANCE - BUDGETS AND PROPERTY TAXES**

On or before the 15th of September of each year, all agencies of the government submit requests for appropriation to the County Budget Officer so that a budget may be prepared. The budget is prepared by fund, function and activity, and includes information on the past year, current year estimates and budget, and requested appropriations for the next fiscal year.

Colorado statutes provide the following timetable which is followed in the adoption of budget:

- 1) Submission of the proposed budget to the local governing body by October 15 of each year.
- 2) Levy all taxes and certify the levies by December 22.
- 3) Final adoption of budget and appropriations by December 31 of each year.
- 4) Lien for current year taxes attaches January 1.
- 5) Property taxes are due by April 30 of each year if paid in full, or in two equal installments due February 28 and June 15 of each year.
- 6) Taxes are considered delinquent June 16.
- 7) Liens are placed on property for which taxes are delinquent in November of each year.

**Note 2: LEGAL COMPLIANCE - BUDGETS AND PROPERTY TAXES (continued)**

Expenditures are appropriated for each individual fund. The appropriated budget is prepared by fund, function, and activity. The County's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require the approval of the County Commissioners. The legal level of budgetary control is the department level.

**Note 3: DEPOSITS AND INVESTMENTS**

**Cash and Investments**

At December 31, 2024, the County's deposits and investments were as follows:

Cash and Investments	
Cash	\$ 2,335
Cash held by County departments	183,685
Cash held by County Treasurer	85,656,725
Cash held in custodial funds	4,321,611
Total cash and investments	<u>\$ 90,164,356</u>

	<u>Total</u>
Cash	\$ 2,335
Cash Deposits	7,003,607
Certificates of Deposit	9,694,514
Local government investment pool - ColoTrust	17,615,703
Local government investment pool - CSafe	17,443,845
CSIP	17,390,643
Governmental Securities	<u>21,013,709</u>
	<u>\$ 90,164,356</u>

Investments in local government investment pools are rated AAAM by Standard & Poor's. Certificates of deposit have maturities ranging from 01/5/25 to 11/15/25. The investments in U.S. Treasury Bills have a maturity of less than three years.

Cash held by County Departments includes \$69,915 held by the County Sheriff, \$3,375 held by the County Clerk, \$57,346 held by the Morgan County Fair Board, and \$48,017 held for others held by the County Department of Human Services.

### Note 3: DEPOSITS AND INVESTMENTS (continued)

#### Investments

Interest rate risk. As a means of limiting its exposure to interest rate risk, the County diversifies its investments by security type and institution, and limits holdings in any one type of investment or any one type of institution. The County investment policy restricts the maximum investment term to no more than three years from the purchase date. This limit on investment maturities is a means of limiting exposure to fair values arising from changes in interest rates.

Credit risk. State law limits investments for local government to U.S. Treasury issues, other federally backed notes and credits, and other agency offerings.

Other investment instruments including bank obligations, general obligation bonds, and commercial paper are limited to at least one of the highest rating categories of at least one nationally recognized rating agency.

Investments consist of United States treasury bills, notes, and obligations of United States agencies. Investments are made in accordance with State statutes for the investment of public funds, and are stated at fair value. ColoTrust and C-Safe are vehicles established for local government entities in Colorado to pool surplus funds. In accordance with state law, the County operates in conformity with all of the requirements of the Securities and Exchange Commission's (SEC) Rule 2a7 as promulgated under the Investment Company Act of 1940, as amended. All of these funds operate similarly to a money market fund and each share is equal in value to \$1.00. Investments of ColoTrust and C-Safe consist of various U.S. Government obligations. State law further limits investments in money market funds to those institutions with over \$1 billion in assets or the highest credit rating from one or more of a nationally recognized rating agency. The State Securities Commissioner administers and enforces all State statutes governing the trusts. These funds do not have any unfunded commitments, redemption restrictions or redemption notice periods.

ColoTrust and C-Safe investments are over \$1 billion in assets, rated AAAM by Standard & Poor's, and maintain a constant net asset value of \$1 per share. ColoTrust and C-Safe are regulated by the State of Colorado, Department of Regulatory Agencies, Division of Securities, which establishes policies for and reviews the operation of local government investment pools in the state. Financial statements for CSAFE may be obtained at [www.csafe.org](http://www.csafe.org) and financial statements for ColoTrust may be obtained at [www.ColoTrust.com](http://www.ColoTrust.com).

Concentration of credit risk. The County limits investments to 20 percent to be invested with any one institution or in any single type of investment, with the exception of U.S. Treasury obligations, Government securities, and Government Agency backed securities.

### **Note 3: DEPOSITS AND INVESTMENTS (continued)**

At December 31, 2024, unrealized gains were \$8,050 which reflects the adjustment to fair value of investments

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that, in the event of a bank failure, the County's deposits might not be recovered. However, the Colorado Public Deposit Protection Act (PDPA) requires that deposits of all units of local governments be held at eligible public depositories, whose eligibility is determined by state regulators.

Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is specified by the PDPA. The PDPA allows the institution to create a single collateral pool for all public funds. The pool is to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The State Regulatory Commission for banks and savings and loan associations is required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools.

Fair Value Measurements. To the extent available, the County's investments are recorded at fair value as of December 31, 2024. Fair value is the price that would be received to sell an asset or transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources. In contrast, unobservable inputs reflect the entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available.

Investments that are measured using the net asset value (NAV) per share (or its equivalent) as a proxy are not classified in the fair value hierarchy. CSAFE and CSIP investments are reported at amortized cost which approximates fair value.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

Level 1 Investments – values are based on quoted prices (unadjusted) for identical assets (or liabilities) in active markets that a government can access at the measurement date.

**Note 3: DEPOSITS AND INVESTMENTS (continued)**

Level 2 Investments with inputs – other than quoted prices included within Level 1 - that are observable for an asset (or liability), either directly or indirectly.

Level 3 Investments – classified as Level 3 have unobservable inputs for an asset (or liability) and may require a degree of professional judgment.

The County’s investments in Local Government Pools are measured at amortized cost.

Securities classified as Level 2 are valued as follows:

Government Securities: quoted prices for similar securities in active markets

Certificate of Deposit: matrix pricing based on securities’ relationship to benchmark quoted prices

The following table summarizes the County’s investments within the fair value hierarchy at December 31, 2024.

	Fair Value Measurement Using			
	Fair Value as of 12/31/2024	Quoted prices in active markets for identical assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Investments by Fair Value Level</b>				
Certificates of Deposit	\$ 9,694,514	\$ -	\$ 9,694,514	\$ -
Government Securities	21,013,709	-	21,013,709	-
<b>Total Investment by Fair Value Level</b>	<b>\$ 30,708,223</b>	<b>\$ -</b>	<b>\$ 30,708,223</b>	<b>\$ -</b>

Additionally, at December 31, 2024, the County had \$17,615,703 in Colorado Local Government Liquid Asset Trust (ColoTrust), \$17,390,643 in Colorado Statewide Investment Program (CSIP), \$301,116 in Colorado Surplus Asset Fund Trust (CSAFE) cash account and \$17,125,993 in Colorado Surplus Asset Fund Trust (CSAFE) Core Account that are not valued at fair value.

**Deposits**

Federal Deposit Insurance Corporation (FDIC) coverage for government accounts is \$250,000 per official custodian. Of the bank balance, \$750,000 was covered by federal depository insurance. The remainder of the bank balance was collateralized with securities held by the pledging financial institution and covered by eligible collateral as determined by the PDPA.

**Note 4: RECEIVABLES**

Receivables at December 31, 2024, consist of the following:

	General	Special Revenue	Capital Projects	Enterprise	Internal Service	Total
Receivables:						
Taxes	\$ 14,539,070	\$ 7,070,094	\$ -	\$ -	\$ -	\$ 21,609,164
Accounts & other	-	120,872	-	1,020,419	10,361	1,151,652
Intergovernmental	<u>246,351</u>	<u>772,405</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,018,756</u>
Gross Receivables	14,785,421	7,963,371	-	1,020,419	10,361	23,779,572
Less: allowance for Uncollectibles	<u>-</u>	<u>-</u>	<u>-</u>	<u>(822,085)</u>	<u>-</u>	<u>(822,085)</u>
Net total receivables	<u>\$ 14,785,421</u>	<u>\$ 7,963,371</u>	<u>\$ -</u>	<u>\$ 198,334</u>	<u>\$ 10,361</u>	<u>\$ 22,957,487</u>

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts.

## Note 5: CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2024, was as follows:

	Balances 1/1/24	2024 Additions	2024 Deletions	Balances 12/31/24
<b>Governmental Activities:</b>				
Capital assets not being depreciated:				
Land and Water Rights	\$ 2,118,484	\$ -	\$ -	\$ 2,118,484
Construction in progress	643,114	1,138,355	-	1,781,469
Total capital assets not being depreciated	<u>2,761,598</u>	<u>1,138,355</u>	<u>-</u>	<u>3,899,953</u>
Capital assets being depreciated:				
Buildings and improvements	24,401,328	24,717	-	24,426,045
Equipment	24,351,879	2,617,508	(1,139,683)	25,829,704
Infrastructure	452,760,888	2,590,034	-	455,350,922
Total capital assets being depreciated	<u>501,514,095</u>	<u>5,232,259</u>	<u>(1,139,683)</u>	<u>505,606,671</u>
Less accumulated depreciation:				
Buildings and improvements	(14,913,347)	(601,681)	-	(15,515,028)
Equipment	(16,123,910)	(1,463,628)	928,687	(16,658,851)
Infrastructure	(391,036,876)	(8,354,298)	-	(399,391,174)
Total accumulated depreciation	<u>(422,074,133)</u>	<u>(10,419,607)</u>	<u>928,687</u>	<u>(431,565,053)</u>
Total capital assets being depreciated, net	<u>79,439,962</u>	<u>(5,187,348)</u>	<u>(210,996)</u>	<u>74,041,618</u>
Governmental activities capital assets, net	<u>\$ 82,201,560</u>	<u>\$ (4,048,993)</u>	<u>\$ (210,996)</u>	<u>\$ 77,941,571</u>
<b>Business-type Activities:</b>				
Capital assets not being depreciated:				
Land and Water Rights	\$ 125,787	\$ -	\$ -	\$ 125,787
Construction in Progress	-	-	-	-
Total capital assets not being depreciated	<u>125,787</u>	<u>-</u>	<u>-</u>	<u>125,787</u>
Capital assets being depreciated:				
Buildings and improvements	1,720,466	-	-	1,720,466
Equipment	1,439,482	297,890	-	1,737,372
Infrastructure	1,606,228	-	-	1,606,228
Total capital assets being depreciated	<u>4,766,176</u>	<u>297,890</u>	<u>-</u>	<u>5,064,066</u>
Less accumulated depreciation:				
Buildings and improvements	(829,161)	(56,300)	-	(885,461)
Equipment	(1,037,782)	(132,313)	-	(1,170,095)
Infrastructure	(119,283)	(80,312)	-	(199,595)
Total accumulated depreciation	<u>(1,986,226)</u>	<u>(268,925)</u>	<u>-</u>	<u>(2,255,151)</u>
Total capital assets being depreciated, net	<u>2,779,950</u>	<u>28,965</u>	<u>-</u>	<u>2,808,915</u>
Business-type activities capital assets, net	<u>\$ 2,905,737</u>	<u>\$ 28,965</u>	<u>\$ -</u>	<u>\$ 2,934,702</u>

**Note 5: CAPITAL ASSETS (continued)**

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:		
General government	\$	725,058
Public safety		85,669
Auxiliary services		52,087
Roads and bridges		8,338,959
Public welfare		2,640
Capital assets held by Morgan County's internal service fund are charged to the various functions based on their usage of the assets		<u>1,215,194</u>
Total depreciation expense – government activities	\$	<u><u>10,419,607</u></u>
Business-type activities:		
Ambulance service	\$	111,361
Solid waste management fund		<u>157,564</u>
Total depreciation expense – business-type activities	\$	<u><u>268,925</u></u>

**Note 6: RISK MANAGEMENT****County Workers' Compensation Pool**

The County is exposed to various risks of loss related to injuries of employees while on the job. In 1985, the County joined together with other Counties in the State of Colorado to form the County Workers' Compensation Pool (CWCP), a public entity risk pool currently operating as a common risk management and insurance program for member counties. The County pays an annual contribution to CWCP for its workers' compensation insurance coverage. The intergovernmental agreement of formation of CWCP provides that the Pool will be financially self-sustaining through member contributions and additional assessments, if necessary, and the Pool will purchase excess insurance through commercial companies for members' claims in excess of a specified self-insured retention, which is determined each policy year.

**Colorado Counties Casualty and Property Pool**

The County is exposed to various risks of loss related to property and casualty losses. During 1986, the County was unable to obtain property and liability insurance at a cost it considered to be economically justifiable. Therefore, the County joined together with other Counties in the State of Colorado to form the Colorado Counties Casualty and Property Pool (CAPP), a public entity risk pool currently operating as a common risk management and insurance program for member counties. The County pays an annual contribution to CAPP for its property and casualty insurance coverage.

**Note 6: RISK MANAGEMENT (continued)**

The intergovernmental agreement of formation of CAPP provides that the pool will be financially self-sustaining through member contributions and additional assessments, if necessary, and the Pool will purchase excess insurance through commercial companies for members' claims in excess of a specified self-insured retention, which is determined each policy year.

**County's Health and Life Insurance Pool**

The County provides employee health and life insurance coverage for all full-time employees. Coverage in 2024 was provided through the County Health Pool (CHP).

The CHP provides medical and life insurance coverage for employees and their dependents. Claims are administered by National Benefit Administrators, Inc. Health care claims are managed by Anthem Blue Cross.

The amounts of settlements have not exceeded insurance coverage in any of the past three years for the above referenced pools.

**Note 7: LONG-TERM OBLIGATIONS**

During the year ended December 31, 2024, the following changes occurred in the County's long-term obligations:

	Balance 1/1/24	Additions	Deletions	Balance 12/31/24	One Year
Governmental Activities:					
Compensated absences	\$ 1,118,073	\$ 816,694	\$ (890,166)	\$ 1,044,601	\$ 618,765
Total Governmental	<u>1,118,073</u>	<u>816,694</u>	<u>(890,166)</u>	<u>1,044,601</u>	<u>618,765</u>
Business-Type Activities:					
Landfill closure and post closure care costs	858,754	524,020	-	1,382,774	-
Compensated absences	132,615	129,477	(97,685)	164,407	104,573
Total Business-Type	<u>991,369</u>	<u>653,497</u>	<u>(97,685)</u>	<u>1,547,181</u>	<u>104,573</u>
Total Long-term obligations	<u>\$ 2,109,442</u>	<u>\$ 1,470,191</u>	<u>\$ (987,851)</u>	<u>\$ 2,591,782</u>	<u>\$ 723,338</u>

At year-end, \$140,404 of internal service funds compensated absences are included in the above amounts. For governmental activities, the majority of compensated absences are liquidated by the General Fund. The landfill closure and postclosure costs are liquidated by the Solid Waste Fund, which is a business-type activity.

**Note 8: INTERFUND ASSETS/LIABILITIES**

The County reports interfund balances between many of its funds. These balances result from a time lag between the dates interfund goods and services are provided or reimbursable expenditures occur and payments between funds occur. Interfund balances are generally expected to be repaid within one year of the financial statement date. The sum of all balances presented in the table agrees with the sum of interfund balances presented in the balance sheets for governmental and proprietary funds.

**Interfund Receivables/(Payables):**

Ambulance Service	\$	6,385
Solid Waste Management		285
Ambulance Service		(25,802)
Solid Waste Management		(14,485)
Business Type Totals	\$	<u>(33,617)</u>
General Fund	\$	(172,716)
Road & Bridge Department		(172,590)
Social Services		(19,321)
Jail Capital Improvement		(135)
Lodging and Tourism		(160)
	\$	<u>(364,922)</u>
Central Services Fund		398,539
Governmental Activities Totals	\$	<u>33,617</u>

**Note 9: INTERFUND TRANSFERS**

In 2024 the County General Fund transferred \$120,000 to the County Jail Capital Improvement Fund. The transfer was budgeted and done to increase funds being accumulated in the Jail Capital Improvement Fund. This fund was created to account for money for future expansion of the County’s Judicial Center building. The County General Fund transferred \$200,000 to the Ambulance Service Fund in 2024. This transfer was budgeted and done to cover increased costs in the Ambulance Service Fund. The Road & Bridge Fund transferred \$406,082 to the Internal Services Fund in 2024. This transfer was done to fund heavy equipment purchases that were needed in 2024 which the Internal Services Fund didn’t have the funds for. The Social Services Fund transferred \$625,000 to the County General Fund in 2024 which consisted of 500,000 budgeted in 2023 and \$125,000 budgeted in 2024.

**Note 10: TABOR COMPLIANCE**

Emergency Reserve - Tax Spending and Debt Limitations

On November 3, 1992, the voters of Colorado approved Amendment 1, commonly known as the TABOR Amendment, which adds a new Section 20 to Article X of the Colorado Constitution. TABOR contains tax, spending, revenue and debt limitations which apply to the State of Colorado, all local governments, and special districts.

**Note 10: TABOR COMPLIANCE (continued)**

The County's financial activity for the year ended December 31, 2016, will provide the basis for calculation of future limitations adjusted for allowable increases tied to inflation and local growth. Subsequent to December 31, 2016, revenue in excess of the County's "spending limit" must be refunded unless voters approve the retainage of such excess revenue. TABOR generally requires voter approval for any new tax, tax increases and new debt.

In November, 1996, the County's electorate approved a resolution to permit the County to collect and receive, retain, and expend all revenue and other funds from any source, notwithstanding the limitations of Article X, Section 20 of the Colorado Constitution, beginning with fiscal year 1995 and all succeeding years, provided however, that there is no increasing of tax rates or new taxes imposed.

TABOR is extremely complex and subject to interpretation. Ultimate implementation may depend upon litigation and legislative guidance.

The County has made the following fund balance restriction as a result of Article X, Section 20 (TABOR) of the Colorado Constitution:

The Article requires an emergency restriction be set aside in the amount of 3% or more of its fiscal year spending. At December 31, 2024, the County has restricted \$1,000,000 in the General Fund for this purpose, which is in excess of the required 3%.

The County believes it has fully complied with the provisions of the TABOR amendment.

**Note 11: CLOSURE AND POSTCLOSURE CARE COSTS**

The Environmental Protection Agency and the Colorado Department of Health have approved various rules and regulations regarding the operation of solid waste landfills. These rules and regulations were effective in 1994 but the implementation was delayed until 1997. GASB adopted Statement #18, Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs, provides guidance for the accounting and financial reporting of these closure and postclosure costs. The GASB statement requires landfill operators to recognize these costs starting in 1994 even though the federal and state rules were not effective until 1997.

State and federal laws and regulations require the County to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and postclosure care costs will be paid only near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and postclosure care

**Note 11: CLOSURE AND POSTCLOSURE CARE COSTS (continued)**

costs as an operating expense in each period based on landfill capacity used as of each balance sheet date. Closure and postclosure care cost are calculated annually to allow for inflation.

In 2009, the County engaged Paragon Consulting Group to prepare a new Design and Operations Plan (D&O) for the Morgan County Solid Waste Landfill facility. With the implementation of the new baler system constructed in 2009, there have been considerable changes in operations from the last D&O updated in 2003. According to the new D&O submitted to the Colorado Department of Public Health Hazardous Materials and Waste Management Division, the life of the County Landfill will be extended to 2082. The previous landfill life estimate was 2051. In 2019 the County engaged AEC (American Environmental Consultants) to revise the total landfill capacity. A new cell was constructed and the new capacity was calculated at 9,303,112 cubic yards.

In compliance with Section 1.8 of the Colorado Regulations Pertaining to Solid Waste Sites and Facilities (Regulations), a revised calculation of costs for closure and postclosure was completed in 2024 by American Environmental Consulting, LLC.

At December 31, 2024, the closure cost for the Morgan County landfill was \$3,865,467 and estimated postclosure care cost was \$984,748. The \$1,382,774 reported as landfill closure and postclosure care liability at December 31, 2024, represents the cumulative amount reported to date based on a 28.51 percent capacity usage of the estimated total cost of closure and postclosure care of \$4,850,215. This is an increase of \$524,020 from the closure and postclosure liability reported in 2023.

The County will recognize the remaining estimated cost of closure and postclosure care of \$2,967,441 as the remaining estimated capacity is filled. These amounts are based on what it would cost to perform all closure and postclosure care in 2024. The remaining life of the landfill is 57 years. The County expects to close the landfill in the year 2082. Actual cost may be higher due to inflation, changes in technology, or changes in regulations. The County will be required by state and federal laws and regulations to provide certain financial assurances, which might include making annual contributions to a trust, to finance these closure and postclosure care costs. The County does not expect to pay any postclosure costs within the next year.

**Note 12: BUDGETARY DATA**

The actual results of operations are presented in accordance with generally accepted accounting principles which differ in certain respects from those practices used in the preparations of the 2024 budget. For purposes of preparing the Statements of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual, the actual

**Note 12: BUDGETARY DATA (continued)**

results of operations have been adjusted to a basis consistent with the County's budgeted revenues and expenditures.

Adjustments necessary to convert the expenditures at the end of the year on the GAAP basis to the budgetary basis are as follows:

	Proprietary Fund Types		
	Central Service Fund	Ambulance Service Fund	Solid Waste Management Fund
Net Income (Loss)			
GAAP Basis	\$ 493,968	\$ (693,036)	\$ 242,564
Increase (Decrease) Due To:			
Depreciation	1,215,194	111,361	157,563
Capital Outlay	<u>(1,991,551)</u>	<u>(46,345)</u>	<u>(251,545)</u>
Net Income (Loss)			
Budgetary Basis	<u>\$ (282,389)</u>	<u>\$ (628,020)</u>	<u>\$ 148,582</u>

**Note 13: JOINTLY GOVERNED ORGANIZATIONS**

The County, along with other counties and cities in Northeastern Colorado, participate in various intergovernmental service organizations. The County provides various levels of funding and normally has some degree of representation on the various Boards.

Northeastern Colorado Association of Local Governments

Northeastern Colorado Association of Local Governments was organized pursuant to Article XIV, Section 18 (2) of the Colorado Constitution and 29-1-401, 29-1-402, and 29-1-403, CRS.1973. Membership is open to the counties and incorporated municipalities comprising Colorado Planning and Management Region One. The purpose of the organization is to promote regional cooperation and coordination among local governments. The organization is governed by a Board of Directors. Morgan County's representation consists of one regular representative and one alternate representative to the Board. In 2024, the County paid \$112,445 to Northeastern Colorado Association of Local Governments.

Northeast Colorado Health Department

The Northeast Colorado Health Department's jurisdiction, at the discretion of the Board's of County Commissioners, extends over all unincorporated areas and all municipal corporations in Logan, Morgan, Phillips, Sedgwick, Washington, and Yuma Counties. The Department administers and enforces laws pertaining to public health,

**Note 13: JOINTLY GOVERNED ORGANIZATIONS (continued)**

vital statistics, and water quality control. It is a public organization consisting of a Board of Health, a public health officer, and any other personnel as required to fulfill the functions of the Department. The Board of Health is comprised of eight members. Morgan County has two representatives on the Board, requiring that one appointee lives within the City of Fort Morgan. In 2024, the County paid \$277,362 to Northeast Colorado Health Department.

**Note 14: RETIREMENT PLAN**

Morgan County is a member of the Colorado Retirement Association, a multi-employer defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are entered into the plan upon hire date with the County. The County and the employee each contribute an amount equal to 4.00% of the employee's gross wages. Employees may make additional voluntary contributions. Contribution rates may be amended by vote of the County Commissioners.

Net earnings or losses are allocated quarterly to Plan participants. The allocation is based on each participant's balance at the beginning of that quarter. Participants receiving benefit payments upon retirement or termination are allocated earnings through the date of termination.

Participants vest in employer contributions and in the earnings, losses and changes in fair value of the plan assets on a 6-year vesting schedule. Participants are immediately vested 100% in their own contributions and earnings. County contributions and those earnings which have not vested to an employee terminating activity in the plan are returned to the County to use in meeting current and future funding requirements. Total retirement forfeiture was \$59,840.

Both the County and the covered employees made the required 4.00% contributions, amounting to \$587,015 from the County and \$789,421 from the employees (including voluntary contributions) for a total contribution of \$1,376,436.

If employment terminates, the Plan permits distribution of the vested account. Distribution may be made as soon as practicable following the date of termination. Morgan County does not offer post-employment retirement benefits.

The Plan issues a complete stand-alone set of financial statements that meet all the reporting requirements of US GAAP. These financial statements are publicly available and may be obtained at: Colorado Retirement Association, 751 Southpark Drive, Littleton, CO 80120 or at the following web address: [CRA-online.org](http://CRA-online.org).

**Note 15: CONTINGENT LIABILITIES**

The County is involved in various multi-county self-insurance pools. In the event the contributions to the pools are not enough to cover claims, the County may be required to provide additional funding.

The County receives significant financial assistance from numerous federal, state and other grant programs. The disbursement of finances received under these programs generally requires compliance with specific guidelines and is subject to audit by other agencies. Any disallowed claims resulting from such audits may create a liability

**Note 16: TAX ABATEMENTS**

The County may enter into property tax rebate agreements with local business facilities as an economic incentive. The Board of County Commissioners are authorized to grant such a refund pursuant to the authority in Section 30-11-123 C.R.S. The purpose for the property tax refund is to benefit Morgan County by providing new employment opportunities, increasing the tax base of the County and overcoming conditions of unemployment and economic distress.

Under this program, the County will refund a percentage of the property taxes paid by the business for a fixed number of years as long as the criteria are met according to a County resolution.

For the year ending December 31, 2024, the County rebated 50% of the personal property taxes attributable to one Morgan County business in the amount of \$32,331.



## **REQUIRED SUPPLEMENTARY INFORMATION**



## **MAJOR GOVERNMENTAL FUNDS**

### **General Fund**

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**General Fund-** This fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

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### **Special Revenue Funds**

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**Road and Bridge** - This fund is restricted for the acquisition, signage, construction and maintenance of new and existing roads and bridges in the County.

**Social Services Fund** - This fund is used to provide separate accountability or revenues and expenditures for the various public welfare services provided by the Department of Social Services.

**Morgan County, Colorado**  
**General Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budget Amount	Actual Amount	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Taxes:			
Property taxes - current	\$ 14,154,329	\$ 14,039,961	\$ (114,368)
Property taxes - abatements	(10,000)	(35,320)	(25,320)
Property tax incentive credits	(63,444)	-	63,444
Property taxes - delinquent	20,000	27,745	7,745
Property taxes - state backfill	-	1,815,504	1,815,504
Proceeds of tax sale	5,000	17,811	12,811
Specific ownership taxes	1,260,000	1,374,444	114,444
Cigarette tax	6,000	10,716	4,716
Sales tax commissions	95,000	91,431	(3,569)
Intergovernmental	1,328,500	2,710,024	1,381,524
Licenses and permits	110,100	209,421	99,321
Fines and forfeitures	2,000	746	(1,254)
Fee accounts	1,682,000	1,601,877	(80,123)
Investment income	2,000,000	3,833,531	1,833,531
Miscellaneous	429,880	634,088	204,208
Total revenues	<u>\$ 21,019,365</u>	<u>\$ 26,331,979</u>	<u>\$ 5,312,614</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**General Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budget Amount	Actual Amount	Variance with Final Budget - Positive (Negative)
<b>EXPENDITURES</b>			
Current:			
General government:			
Commissioners	\$ 323,950	\$ 322,528	\$ 1,422
Planning and zoning	375,528	405,623	(30,095)
Building inspections	99,854	98,804	1,050
Administration	4,207,810	3,738,040	469,770
Clerk	1,060,417	1,016,536	43,881
Treasurer	272,583	266,896	5,687
Public trustee	12,500	12,500	-
Assessor	879,216	945,590	(66,374)
Maintenance	1,633,096	1,515,195	117,901
Total general government	<u>8,864,954</u>	<u>8,321,712</u>	<u>543,242</u>
Judicial and public safety:			
Sheriff	3,299,162	3,315,673	(16,511)
Jail	3,715,878	2,915,849	800,029
Communications center	1,262,716	715,693	547,023
Coroner	324,703	329,239	(4,536)
Emergency management	145,473	145,501	(28)
Total judicial and public safety	<u>8,747,932</u>	<u>7,421,955</u>	<u>1,325,977</u>
Auxiliary services:			
Extension service	387,534	395,580	(8,046)
Veterans' officer	25,680	10,285	15,395
Parks and recreation	248,112	149,131	98,981
Engineer	5,428	4,978	450
Total auxiliary services	<u>666,754</u>	<u>559,974</u>	<u>106,780</u>
Intergovernmental cooperation outlay	<u>1,346,941</u>	<u>1,307,843</u>	<u>39,098</u>
Capital outlay	<u>5,879,000</u>	<u>1,558,428</u>	<u>4,320,572</u>
Total expenditures	<u>25,505,581</u>	<u>19,169,912</u>	<u>6,335,669</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,486,216)</u>	<u>7,162,067</u>	<u>11,648,283</u>
<b>Other financing sources (uses):</b>			
Transfers in:			
Social services fund	250,000	625,000	375,000
Transfers out:			
Jail capital improvement fund	(120,000)	(120,000)	-
Ambulance service fund	(200,000)	(200,000)	-
Central services fund	(45,129)	-	45,129
Total other financing sources (uses)	<u>(115,129)</u>	<u>305,000</u>	<u>420,129</u>
Net change in fund balances	(4,601,345)	7,467,067	12,068,412
Fund Balances, January 1	32,730,322	43,776,519	11,046,197
<b>Fund Balances, December 31</b>	<u>\$ 28,128,977</u>	<u>\$ 51,243,586</u>	<u>\$ 23,114,609</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Road and Bridge Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Taxes:			
Property taxes - current	\$ 5,429,216	\$ 5,385,436	\$ (43,780)
Property taxes - abatements	(5,000)	(13,549)	(8,549)
Property taxes - delinquent	10,000	10,602	602
Specific ownership taxes	360,000	440,381	80,381
Intergovernmental	3,427,669	3,591,988	164,319
Charges for materials/service	21,000	24,521	3,521
Investment income	200,000	327,505	127,505
Miscellaneous	25,500	13,351	(12,149)
Total revenues	9,468,385	9,780,235	311,850
<b>EXPENDITURES</b>			
Current:			
Maintenance - routine	3,633,084	3,390,883	242,201
Maintenance - asphalt	724,568	97,858	626,710
Snow and ice removal	221,000	60,028	160,972
Structural construction	1,290,690	373,255	917,435
Administration	1,981,103	1,346,807	634,296
Remittance to municipalities	1,078,628	1,086,758	(8,130)
Capital outlay	1,607,000	2,039,483	(432,483)
Total expenditures	10,536,073	8,395,072	2,141,001
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(1,067,688)</b>	<b>1,385,163</b>	<b>2,452,851</b>
<b>Other Financing Sources (Uses)</b>			
Central services fund	(846,507)	(406,082)	440,425
Total other financing sources (uses)	(846,507)	(406,082)	440,425
Excess (deficiency) of revenues over (under) expenditures	(1,914,195)	979,081	2,893,276
Fund Balances, January 1	13,247,831	17,036,570	3,788,739
<b>Fund Balances, December 31</b>	<b>\$ 11,333,636</b>	<b>\$ 18,015,651</b>	<b>\$ 6,682,015</b>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Social Services Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Taxes:			
Property taxes - current	\$ 1,447,791	\$ 1,436,116	\$ (11,675)
Property taxes - abatements	(550)	(3,613)	(3,063)
Property taxes - delinquent	700	1,011	311
Intergovernmental	21	19	(2)
Intergovernmental:			
Colorado state allocation:			
Administration	2,496,484	2,784,646	288,162
JOBS/WORKS/TANF block grant	621,729	597,942	(23,787)
Child welfare block grant	1,626,103	1,606,272	(19,831)
Child care block grant	104,792	90,184	(14,608)
Medicaid transportation	57,821	43,970	(13,851)
Miscellaneous	32,500	31,874	(626)
Total revenues	<u>6,387,391</u>	<u>6,588,421</u>	<u>201,030</u>
<b>EXPENDITURES</b>			
Current:			
Administration	3,314,617	3,055,556	259,061
Adult Protective Services	334,465	296,717	37,748
JOBS/WORKS/TANF block grant	715,608	763,155	(47,547)
Aid to needy disabled	9,000	5,367	3,633
Child welfare block grant	2,185,898	2,188,045	(2,147)
Child care block grant	195,025	194,766	259
General Assistance	17,150	3,650	13,500
OAP 5% HCA	19,472	15,446	4,026
Capital outlay	10,000	9,615	385
Total expenditures	<u>6,801,235</u>	<u>6,532,317</u>	<u>268,918</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(413,844)</u>	<u>56,104</u>	<u>469,948</u>
<b>Other Financing Sources (Uses)</b>			
Central services fund	(250,000)	(625,000)	(375,000)
Total other financing sources (uses)	<u>(250,000)</u>	<u>(625,000)</u>	<u>(375,000)</u>
Excess (deficiency) of revenues over (under) expenditures	(663,844)	(568,896)	94,948
Fund Balances, January 1	1,227,887	1,796,519	568,632
<b>Fund Balances, December 31</b>	<u>\$ 564,043</u>	<u>\$ 1,227,623</u>	<u>\$ 663,580</u>

See the accompanying independent auditors' report.

## **MORGAN COUNTY, COLORADO**

### **NOTE TO THE REQUIRED SUPPLEMENTARY INFORMATION December 31, 2023**

#### **Note 1: BUDGETARY DATA**

The County annually adopts the Budget Resolution for all operating funds of the County. Prior to October 15, the Budget Officer submits to the County Commissioners a proposed operating budget for the fiscal year commencing the following January 1 for all funds, except custodial funds. The budget is prepared using the modified accrual basis of accounting. The operating budget includes proposed expenditures/expenses and the means of financing them. Prior to December 31, the budget is legally adopted through the passage of adoption and appropriation resolutions. All annual appropriations lapse at year end. Budgets are adopted on a basis consistent with generally accepted accounting principles.



## SUPPLEMENTARY INFORMATION

### NONMAJOR GOVERNMENTAL FUNDS

#### Special Revenue Funds

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Special revenue funds are used to account for specific revenues that are legally restricted for expenditure for particular purposes.

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**911 Emergency Telephone Fund** - This fund is used to account for the funding and expenditures of the County-wide emergency telephone line. Funding is obtained through a tax of seventy cents placed on every telephone bill in the County on a monthly basis. Expenditures are for purchases and repairs of equipment.

**Lodging Tax Tourism Fund** - This fund is used to account for receipt and disbursement of the 1.9% County-wide room tax established to pay for tourism promotion.

**Conservation Trust Fund** - This fund is used to provide for an accounting of those monies received through the State of Colorado Lottery Fund program. The State requires that these monies be expended in areas of parks and recreation development.

**Sheriff's Confiscation/Seizure Fund** - This fund is used to account for monies collected from the sale of evidence seized by the Sheriff's Office.

## **Capital Improvement Fund**

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Capital improvement funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary fund and trust funds.

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**Jail Capital Improvement Fund** - In 2008, this fund was created to accumulate monies for future capital expansion of the Morgan County Jail. This project will be funded by the recently approved Model Traffic Code fees received by the Morgan County Sheriff and amounts received as a result of housing individuals sentenced to incarceration from any other jurisdiction than Morgan County District or County Court.

**Morgan County, Colorado**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**December 31, 2024**

	Special Revenue			
	911 Emergency Telephone	Lodging Tax Tourism	Conservation Trust	Sheriff's Confiscation/ Seizure
<b>ASSETS:</b>				
Cash	\$ -	\$ -	\$ -	\$ 85
Cash held by county departments	-	-	-	5,032
Cash and investments held by County Treasurer	1,249,861	643,446	775,294	-
Accounts receivable	98,412	-	-	-
<b>Total assets</b>	<u>\$ 1,348,273</u>	<u>\$ 643,446</u>	<u>\$ 775,294</u>	<u>\$ 5,117</u>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities:</b>				
Warrants payable	\$ 159	\$ -	\$ -	\$ -
Vouchers payable	44,015	5,436	-	-
Accounts payable	-	-	-	450
Interfund payables	-	160	-	-
<b>Total liabilities</b>	<u>44,174</u>	<u>5,596</u>	<u>-</u>	<u>450</u>
<b>Fund balances:</b>				
Restricted for:				
911 emergency	1,304,099	-	-	-
Tourism	-	637,850	-	-
Parks and recreation	-	-	775,294	-
Law enforcement	-	-	-	4,667
Committed to:				
Jail expansion	-	-	-	-
<b>Total fund balances</b>	<u>1,304,099</u>	<u>637,850</u>	<u>775,294</u>	<u>4,667</u>
<b>Total liabilities and fund balances</b>	<u>\$ 1,348,273</u>	<u>\$ 643,446</u>	<u>\$ 775,294</u>	<u>\$ 5,117</u>

See the accompanying independent auditors' report.

	Capital Projects	
Total	Jail Capital Improvement	Total Nonmajor Governmental Funds
\$ 85	\$ -	\$ 85
5,032	-	5,032
2,668,601	1,526,256	4,194,857
98,412	-	98,412
<u>\$ 2,772,130</u>	<u>\$ 1,526,256</u>	<u>\$ 4,298,386</u>

\$ 159	\$ -	\$ 159
49,451	-	49,451
450	-	450
160	135	295
<u>50,220</u>	<u>135</u>	<u>50,355</u>

1,304,099	-	1,304,099
637,850	-	637,850
775,294	-	775,294
4,667	-	4,667
-	1,526,121	1,526,121
<u>2,721,910</u>	<u>1,526,121</u>	<u>4,248,031</u>
<u>\$ 2,772,130</u>	<u>\$ 1,526,256</u>	<u>\$ 4,298,386</u>

**Morgan County, Colorado**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**Year Ended December 31, 2024**

	Special Revenue			
	911 Emergency Telephone	Lodging Tax Tourism	Conservation Trust	Sheriff's Confiscation/ Seizure
<b>REVENUES</b>				
Taxes	\$ -	\$ 236,881	\$ -	\$ -
Intergovernmental	-	-	117,785	-
Fee accounts	-	-	-	-
Charges for materials/service	887,630	-	-	-
Investment income	-	-	32,605	-
Total revenues	<u>887,630</u>	<u>236,881</u>	<u>150,390</u>	<u>-</u>
<b>EXPENDITURES</b>				
Current:				
General government	-	228,677	-	-
Judicial and public safety	695,399	-	-	-
Capital outlay	87,229	-	-	-
Total expenditures	<u>782,628</u>	<u>228,677</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	105,002	8,204	150,390	-
<b>Other financing sources:</b>				
Operating transfers in:				
Transfers in	-	-	-	-
Net change in fund balances	105,002	8,204	150,390	-
Fund Balances, January 1	1,199,097	629,646	624,904	4,667
<b>Fund Balances, December 31</b>	<u>\$ 1,304,099</u>	<u>\$ 637,850</u>	<u>\$ 775,294</u>	<u>\$ 4,667</u>

See the accompanying independent auditors' report.

	Capital Projects	
Total	Jail Capital Improvement	Total Nonmajor Governmental Funds
\$ 236,881	\$ -	\$ 236,881
117,785	-	117,785
-	13,395	13,395
887,630	-	887,630
32,605	-	32,605
<u>1,274,901</u>	<u>13,395</u>	<u>1,288,296</u>
228,677	-	228,677
695,399	-	695,399
87,229	181,097	268,326
<u>1,011,305</u>	<u>181,097</u>	<u>1,192,402</u>
263,596	(167,702)	95,894
-	120,000	120,000
263,596	(47,702)	215,894
2,458,314	1,573,823	4,032,137
<u>\$ 2,721,910</u>	<u>\$ 1,526,121</u>	<u>\$ 4,248,031</u>

**Morgan County, Colorado**  
**911 Emergency Telephone Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Emergency telephone service surcharges	\$ 850,000	\$ 887,630	\$ 37,630
Total revenues	<u>850,000</u>	<u>887,630</u>	<u>37,630</u>
<b>EXPENDITURES</b>			
Current:			
Compensation and benefits	500,000	500,000	-
Operating supplies	18,000	4,428	13,572
Purchased services	257,000	182,332	74,668
Fixed charges	119,000	-	119,000
Miscellaneous	659,500	8,639	650,861
Capital outlay	150,000	87,229	62,771
Total expenditures	<u>1,703,500</u>	<u>782,628</u>	<u>920,872</u>
Excess (deficiency) of revenues over (under) expenditures	(853,500)	105,002	958,502
Fund Balances, January 1	864,464	1,199,097	334,633
<b>Fund Balances, December 31</b>	<u>\$ 10,964</u>	<u>\$ 1,304,099</u>	<u>\$ 1,293,135</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Lodging Tax Tourism Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Lodging tax	\$ 150,000	\$ 236,881	\$ 86,881
<b>EXPENDITURES</b>			
Current:			
Compensation and benefits	35,000	35,000	-
Operating supplies	2,000	300	1,700
Purchased services	196,500	172,112	24,388
Fixed charges	3,600	3,600	-
Contributions	20,000	15,284	4,716
Miscellaneous	2,000	2,381	(381)
Total expenditures	<u>259,100</u>	<u>228,677</u>	<u>30,423</u>
Excess (deficiency) of revenues over (under) expenditures	(109,100)	8,204	117,304
Fund Balances, January 1	552,795	629,646	76,851
<b>Fund Balances, December 31</b>	<u>\$ 443,695</u>	<u>\$ 637,850</u>	<u>\$ 194,155</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Conservation Trust Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Intergovernmental	\$ 140,000	\$ 117,785	\$ (22,215)
Interest	10,000	32,605	22,605
Total revenues	<u>150,000</u>	<u>150,390</u>	<u>390</u>
<b>EXPENDITURES</b>			
Current:			
Capital outlay	770,728	-	770,728
Total expenditures	<u>770,728</u>	<u>-</u>	<u>770,728</u>
Excess (deficiency) of revenues over (under) expenditures	(620,728)	150,390	771,118
Fund Balances, January 1	269,995	624,904	354,909
<b>Fund Balances, December 31</b>	<u>\$ (350,733)</u>	<u>\$ 775,294</u>	<u>\$ 1,126,027</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Sheriff's Confiscation/Seizure Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	<u>Original and Final Budgeted Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>
<b>REVENUES</b>			
Fee accounts	\$ 1,000	\$ -	\$ (1,000)
<b>EXPENDITURES</b>			
Current:			
Operating supplies	1,000	-	1,000
Total expenditures	<u>1,000</u>	<u>-</u>	<u>1,000</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Fund Balances, January 1	5,836	4,667	(1,169)
<b>Fund Balances, December 31</b>	<u>\$ 5,836</u>	<u>\$ 4,667</u>	<u>\$ (1,169)</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Jail Capital Improvement Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budgeted Amounts	Actual Amounts	Variance with Final Budget - Positive (Negative)
<b>REVENUES</b>			
Fee accounts	\$ 15,000	\$ 13,395	\$ (1,605)
Total revenues	<u>15,000</u>	<u>13,395</u>	<u>(1,605)</u>
<b>EXPENDITURES</b>			
Current:			
Capital outlay	1,000,000	181,097	818,903
Total expenditures	<u>1,000,000</u>	<u>181,097</u>	<u>818,903</u>
Excess (deficiency) of revenues over (under) expenditures	(985,000)	(167,702)	817,298
<b>Other financing sources:</b>			
Transfers in:			
General fund	120,000	120,000	-
Excess of revenues and other financing sources over expenditures	(865,000)	(47,702)	817,298
Fund Balances, January 1	1,176,217	1,573,823	397,606
<b>Fund Balances, December 31</b>	<u>\$ 311,217</u>	<u>\$ 1,526,121</u>	<u>\$ 1,214,904</u>

See the accompanying independent auditors' report.



## ENTERPRISE FUNDS

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Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the County's Board of Commissioners is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the County's Board of Commissioners has decided that periodic determination of net income is appropriate for accountability purposes.

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**Ambulance Service Fund** - This fund is used to account for the activities of the County owned and operated ambulance service.

**Solid Waste Management Fund** - This fund is used to account for the solid waste management activities of the County including the operation of the County's only municipal solid waste landfill and three strategically located solid waste transfer stations.

**Morgan County, Colorado**  
**Ambulance Service**  
**Schedule of Revenues, Expenses and**  
**Changes in Net Position - Budget and Actual**  
**Year ended December 31, 2024**

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
<b>Operating revenues</b>			
Charges for services	\$ 1,655,000	\$ 1,514,173	\$ (140,827)
Miscellaneous revenues	23,000	90,981	67,981
Total operating revenues	1,678,000	1,605,154	(72,846)
<b>Operating expenses</b>			
Compensation and benefits	1,888,826	2,018,485	(129,659)
Operating supplies	83,150	84,982	(1,832)
Purchased services	233,000	129,003	103,997
Fixed charges	217,000	290,698	(73,698)
Other expenses	73,500	72,831	669
Capital outlay	50,000	46,345	3,655
Total operating expenses	2,545,476	2,642,344	(96,868)
Excess (deficiency) of revenues over (under) expenses	(867,476)	(1,037,190)	(169,714)
<b>Nonoperating revenues (expenses)</b>			
State grant	182,000	177,862	(4,138)
Other grants and donations	2,000	-	(2,000)
Interest	20,000	31,308	11,308
Total nonoperating revenues (expenses)	204,000	209,170	5,170
Income (loss) before transfers	(663,476)	(828,020)	(164,544)
<b>Transfers:</b>			
Transfers in - General Fund	200,000	200,000	-
Total transfers	200,000	200,000	-
Net income (loss) - budget basis	\$ (463,476)	(628,020)	\$ (164,544)
<b>Adjustments for GAAP Basis</b>			
Capital outlay		46,345	
Depreciation		(111,361)	
Total Adjustments for GAAP Basis		(65,016)	
Change in net position (GAAP Basis)		(693,036)	
Total net position, January 1		2,082,537	
<b>Total net position, December 31</b>		<b>\$ 1,389,501</b>	

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Solid Waste Management**  
**Schedule of Revenues, Expenses and**  
**Changes in Net Position - Budget and Actual**  
**Year ended December 31, 2024**

	Final Budgeted Amounts	Actual Amounts	Variance with Final Budget Positive (Negative)
<b>Operating revenues</b>			
Charges for services	\$ 1,405,600	\$ 1,600,376	\$ 194,776
Miscellaneous revenues	-	1,737	1,737
Total operating revenues	<u>1,405,600</u>	<u>1,602,113</u>	<u>196,513</u>
<b>Operating expenses</b>			
Compensation and benefits	504,912	476,009	28,903
Operating supplies	84,000	81,208	2,792
Purchased services	235,750	169,003	66,747
Fixed charges	228,200	188,402	39,798
Other expenses	386,500	540,558	(154,058)
Capital outlay	284,000	251,545	32,455
Total operating expenses	<u>1,723,362</u>	<u>1,706,725</u>	<u>16,637</u>
Excess (deficiency) of revenues over (under) expenses	<u>(317,762)</u>	<u>(104,612)</u>	<u>213,150</u>
<b>Nonoperating revenues (expenses)</b>			
Interest	156,000	253,194	97,194
Total nonoperating revenues (expenses)	<u>156,000</u>	<u>253,194</u>	<u>97,194</u>
Net income (loss) - budget basis	<u>\$ (161,762)</u>	<u>148,582</u>	<u>\$ 310,344</u>
<b>Adjustments for GAAP Basis</b>			
Capital outlay		251,545	
Depreciation		(157,563)	
Total Adjustments for GAAP Basis		<u>93,982</u>	
Change in net position (GAAP Basis)		242,564	
Total net position, January 1		<u>7,810,906</u>	
<b>Total net position, December 31</b>		<u>\$ 8,053,470</u>	

See the accompanying independent auditors' report.



## **INTERNAL SERVICE FUND**

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The Central Services Fund is used to account for the financing of goods and/or services provided by Attorney Services, Accounting, Information Systems, Central Inventory Control, and Fleet Management to other County departments and funds, County involved jointly governed organizations and other governmental units on a cost reimbursed basis.

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**Morgan County, Colorado  
Central Services Fund  
Schedule of Net Position  
December 31, 2024**

	<u>Central Services Fund</u>
<b>ASSETS</b>	
<b>Current assets:</b>	
Cash	\$ 350
Cash and investments held by County Treasurer	2,084,299
Receivable (net of allowance uncollectibles:	
Accounts Receivable	10,361
Interfund Receivables	398,539
Inventory	312,348
Total current assets	<u>2,805,897</u>
<b>Long term assets:</b>	
<b>Capital assets (net of accumulated depreciation):</b>	
General equipment	7,572,357
Infrastructure	7,851
Total long term assets	<u>7,580,208</u>
<b>Total assets</b>	<u>10,386,105</u>
<b>LIABILITIES</b>	
<b>Current liabilities:</b>	
Warrants payable	74,851
Vouchers payable	596,205
Accounts payable	1,832
Compensated absences	84,492
Total current liabilities	<u>757,380</u>
<b>Long term liabilities:</b>	
Compensated absences	55,912
Total long term liabilities	<u>55,912</u>
<b>Total liabilities</b>	<u>813,292</u>
<b>NET POSITION</b>	
Investment in capital assets	7,580,208
Unrestricted	1,992,605
<b>Total net position</b>	<u>\$ 9,572,813</u>

**Morgan County, Colorado**  
**Central Services Fund**  
**Schedule of Revenues, Expenses and**  
**Changes in Net Position - Budget and Actual**  
**Year ended December 31, 2024**

	Original and Final Budget	Actual	Variance with Final Budget Positive (Negative)
<b>Operating revenues</b>			
Charges for services	\$ 5,369,000	\$ 4,984,969	\$ (384,031)
Miscellaneous revenues	1,000	10,907	9,907
Total operating revenues	<u>5,370,000</u>	<u>4,995,876</u>	<u>(374,124)</u>
<b>Operating expenses</b>			
Compensation and benefits	1,902,765	1,487,025	415,740
Operating supplies	2,041,450	1,677,690	363,760
Purchased services	741,835	748,436	(6,601)
Fixed charges	96,500	102,615	(6,115)
Other expenses	2,500	1,076	1,424
Capital outlay	3,266,442	1,991,551	1,274,891
Total operating expenses	<u>8,051,492</u>	<u>6,008,393</u>	<u>2,043,099</u>
Excess (deficiency) of revenues over (under) expenses	<u>(2,681,492)</u>	<u>(1,012,517)</u>	<u>1,668,975</u>
<b>Nonoperating revenues (expenses)</b>			
State grant	70,000	-	(70,000)
Gain (loss) on disposal of assets	-	324,046	324,046
Total nonoperating revenues (expenses)	<u>70,000</u>	<u>324,046</u>	<u>254,046</u>
<b>Transfers</b>			
Transfers in - General Fund	45,129	-	(45,129)
Transfers in - Road and Bridge	846,507	406,082	(440,425)
Total Transfers	<u>891,636</u>	<u>406,082</u>	<u>(485,554)</u>
Net income (loss) - budget basis	<u>\$ (1,719,856)</u>	<u>(282,389)</u>	<u>\$ 1,437,467</u>
<b>Adjustments for GAAP Basis</b>			
Capital outlay		1,991,551	
Depreciation		<u>(1,215,194)</u>	
Total Adjustments for GAAP Basis		<u>776,357</u>	
Change in net position (GAAP Basis)		493,968	
Total net position, January 1		<u>9,078,845</u>	
<b>Total net position, December 31</b>		<u><u>\$ 9,572,813</u></u>	

See the accompanying independent auditors' report.

## **CUSTODIAL FUNDS**

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Custodial funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

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**County Treasurer** - This fund is used to account for monies received and held by the County Treasurer as agent for other governmental units located within the County.

**County Clerk** - This fund is used to account for monies received by the County Clerk as agent for other governmental units.

**County Sheriff** - This fund is used to account for monies received by the County Sheriff and Jail for individuals or on behalf of the inmates in the County's care.

**County Public Trustee** - This fund is used to account for the fiduciary activities of the Public Trustee including foreclosures and releases of deeds of trust.

**Morgan County, Colorado**  
**Combining Statement of Fiduciary Net Position**  
**Custodial Funds**  
**December 31, 2024**

	<u>County Clerk Fund</u>	<u>County Sheriff Fund</u>	<u>County Treasurer Fund</u>	<u>Public Trustee Fund</u>	<u>Total</u>
<b>ASSETS</b>					
Cash	\$ 860,227	\$ 79,028	\$ 3,365,619	\$ 16,736	\$ 4,321,610
Total assets	<u>860,227</u>	<u>79,028</u>	<u>3,365,619</u>	<u>16,736</u>	<u>4,321,610</u>
<b>LIABILITIES</b>					
Due to other governments and organizations	860,227	-	3,365,619	16,736	4,242,582
Total liabilities	<u>860,227</u>	<u>-</u>	<u>3,365,619</u>	<u>16,736</u>	<u>4,242,582</u>
<b>NET POSITION</b>					
Restricted for individuals	-	79,028	-	-	79,028
Total net position	<u>\$ -</u>	<u>\$ 79,028</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 79,028</u>

See the accompanying independent auditors' report.

**Morgan County, Colorado**  
**Combining Statement of Changes in Fiduciary Net Position**  
**Custodial Funds**  
**For the year ended December 31, 2024**

	<u>County Clerk Fund</u>	<u>County Sheriff Fund</u>	<u>County Treasurer Fund</u>	<u>Public Trustee Fund</u>	<u>Total</u>
<b>Additions</b>					
Inmate deposits	\$ -	\$ 194,146	\$ -	\$ -	\$ 194,146
Fees collected	-	28,580	-	-	28,580
Foreclosure escrow amounts received	-	-	-	49,354	49,354
Collection of taxes and fees for other governments	11,433,789	-	48,315,143	-	59,748,932
Total additions	<u>11,433,789</u>	<u>222,726</u>	<u>48,315,143</u>	<u>49,354</u>	<u>60,021,012</u>
<b>Deductions</b>					
Commissary - sales and services	-	197,028	-	-	197,028
Distribution of fees	-	23,929	-	-	23,929
Foreclosure escrow amounts disbursed	-	-	-	49,354	49,354
Payments of taxes and fees to other governments	11,433,789	-	48,315,143	-	59,748,932
Total deductions	<u>11,433,789</u>	<u>220,957</u>	<u>48,315,143</u>	<u>49,354</u>	<u>60,019,243</u>
<b>Change in net position</b>	-	1,769	-	-	1,769
<b>Total net position, January 1</b>	-	77,259	-	-	77,259
<b>Total net position, December 31</b>	<u>\$ -</u>	<u>\$ 79,028</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 79,028</u>

See the accompanying independent auditors' report.



## **SUPPLEMENTAL SCHEDULES**

The public report burden for this information collection is estimated to average 380 hours annually.

<b>LOCAL HIGHWAY FINANCE REPORT</b>		STATE: COLORADO
		YEAR ENDING (mm/yy): 12/2024

This Information From The Records Of: Morgan County (MUNICIPALITY OR COUNTY NAME)	Prepared By: Lori Crispin (STAFF PERSON'S NAME & EMAIL ADDRESS) lcrispin@co.morgan.co.us
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**I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE**

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

**II. RECEIPTS FOR ROAD AND STREET PURPOSES**

**III. EXPENDITURES FOR ROAD AND STREET PURPOSES**

ITEM	AMOUNT	ITEM	AMOUNT
<b>A. Receipts from local sources:</b>		<b>A. Local highway expenditures:</b>	
1. Local highway-user taxes		1. Capital outlay (from page 2)	\$ 2,028,991.00
a. Motor Fuel (from Item I.A.5.)		2. Maintenance:	\$ 3,252,169.00
b. Motor Vehicle (from Item I.B.5.)		3. Road and street services:	
c. Total (a.+b.)		a. Traffic control operations	
2. General fund appropriations		b. Snow and ice removal	\$ 60,029.00
3. Other local imposts (from page 2)	\$ 5,823,400.00	c. Other	\$ 52,188.00
4. Miscellaneous local receipts (from page 2)	\$ 364,847.00	d. Total (a. through c.)	\$ 112,217.00
5. Transfers from toll facilities		4. General administration & miscellaneous	\$ 3,407,777.00
6. Proceeds of sale of bonds and notes:		5. Highway law enforcement and safety	
a. Bonds - Original Issues		6. Total (1 through 5)	\$ 8,801,154.00
b. Bonds - Refunding Issues		<b>B. Debt service on local obligations:</b>	
c. Notes		1. Bonds:	
d. Total (a. + b. + c.)	\$ -	a. Interest	
7. Total (1 through 6)	\$ 6,188,247.00	b. Redemption	
<b>B. Private Contributions</b>		c. Total (a. + b.)	\$ -
<b>C. Receipts from State government (from page 2)</b>	\$ 3,482,271.00	2. Notes:	
<b>D. Receipts from Federal Government (from page 2)</b>	\$ 109,717.00	a. Interest	
<b>E. Total receipts (A.7 + B + C + D)</b>	\$ 9,780,235.00	b. Redemption	
		c. Total (a. + b.)	\$ -
		3. Total (1.c + 2.c)	\$ -
		<b>C. Payments to State for highways</b>	
		<b>D. Payments to toll facilities</b>	
		<b>E. Total expenditures (A.6 + B.3 + C + D)</b>	\$ 8,801,154.00

**IV. LOCAL HIGHWAY DEBT STATUS**

(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
<b>A. Bonds (Total)</b>				\$ -
1. Bonds (Refunding Portion)				\$ -
<b>B. Notes (Total)</b>				\$ -

**V. LOCAL ROAD AND STREET FUND BALANCE (RECEIPTS AND DISBURSEMENTS ONLY)**

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
	\$ 17,036,570.00	\$ 9,780,235.00	\$ 8,801,154.00	\$ 18,015,651.00	\$ -

Notes and Comments:

<b>LOCAL HIGHWAY FINANCE REPORT</b>	STATE: COLORADO
	YEAR ENDING (mm/yy): 12/2024

**II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL**

ITEM	AMOUNT	ITEM	AMOUNT
<b>A.3. Other local imposts:</b>		<b>A.4. Miscellaneous local receipts:</b>	
a. Property Taxes and Assessments	\$ 5,382,488.00	a. Interest on investments	\$ 327,505.00
b. Other local imposts:		b. Traffic Fines & Penalties	
1. Sales Taxes		c. Parking Garage Fees	
2. Infrastructure & Impact Fees	\$ 530.00	d. Parking Meter Fees	
3. Liens		e. Sale of Surplus Property	\$ 12,612.00
4. Licenses		f. Charges for Services	239.00
5. Specific Ownership &/or Other	\$ 440,382.00	g. Other Misc. Receipts	\$ 500.00
6. Total (1. through 5.)	\$ 440,912.00	h. Other Permits	\$ 23,991.00
c. Total (a. + b.)	\$ 5,823,400.00	i. Total (a. through h.)	\$ 364,847.00
	(Carry forward to page 1)		(Carry forward to page 1)

ITEM	AMOUNT	ITEM	AMOUNT
<b>C. Receipts from State Government</b>		<b>D. Receipts from Federal Government</b>	
1. Highway-user taxes	3,411,190.00	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	
a. State bond proceeds		b. FEMA	
b. Project Match		c. HUD	
c. Motor Vehicle Registrations	\$ 71,009.00	d. Federal Transit Admin	
d. DOLA Grant		e. U.S. Corps of Engineers	
e. Other (Specify) - PILT	\$ 72.00	f. Other Federal	\$ 109,717.00
f. Total (a. through e.)	\$ 71,081.00	g. Total (a. through f.)	\$ 109,717.00
4. Total (1. + 2. + 3.f)	\$ 3,482,271.00	3. Total (1. + 2.g)	\$ 109,717.00

(Carry forward to page 1)

**III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL**

	ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)	TOTAL (c)
<b>A.1. Capital outlay:</b>			
a. Right-Of-Way Costs			\$ -
b. Engineering Costs			\$ -
c. Construction:			
(1). New Facilities			
(2). Capacity Improvements		\$ 333,773.00	\$ 333,773.00
(3). System Preservation		\$ 1,695,218.00	\$ 1,695,218.00
(4). System Enhancement & Operation			0.00
(5). Total Construction (1) + (2) + (3) + (4)	\$ -	\$ 2,028,991.00	\$ 2,028,991.00
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)	\$ -	\$ 2,028,991.00	\$ 2,028,991.00
			(Carry forward to page 1)

Notes and Comments:

**Morgan County, Colorado**  
**Schedule of Federal Financial Assistance Reconciliation**  
**December 31, 2023**

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**FEDERAL FINANCIAL ASSISTANCE RECONCILIATION**

**Social Services Fund**

On February 1, 1997, the Colorado Department of Human Services (CDHS) started the implementation of electronic payment methods from the CDHS directly to welfare clients and service providers. These electronic payments replaced the payment method of county warrants and significantly changed the cash flow between counties and the CDHS. Typically, a welfare payment is composed of a combination of federal, state, and local money. Previously, the county warrants were reimbursed by the CDHS with federal and state funds. Currently, with the EBT system, the counties pay their local share of these EBT payment authorizations to the CDHS.

This significant change in cash flow created a considerable change in financial reporting. During the implementation phase of EBT, the counties were instructed to record only their local share of EBT authorizations as expenditures and not the total amount of the EBT authorization. They were instructed to disclose the total amount of the authorizations in a note to the financial statements or in an additional schedule.

The program expenditures by source are reported in the schedule of EBT authorizations, warrant expenditures, and total expenditures as follows:

MORGAN COUNTY, COLORADO  
HUMAN SERVICES FUND  
Schedule of EBT Authorizations, Warrant Expenditures and Total Expenditures  
For the Year Ended December 31, 2024

PROGRAM	A	B	C	D	E
	COUNTY EBT AUTHORIZATIONS	COUNTY SHARE OF AUTHORIZATIONS	EXPENDITURES BY COUNTY WARRANT	COUNTY EBT AUTHORIZATIONS PLUS EXPENDITURES BY COUNTY WARRANT (COL. A + COL. C)	TOTAL COUNTY EXPENDITURES (COL. B + COL. C)
<b>CHILD WELFARE</b>					
ADMIN - 80% & 100%			1,994,554	1,994,554	1,994,554
CHRP	-			-	-
RES MENTAL HEALTH	-				-
CASE SERVICES	3,246		2,092	5,338	2,092
OOH	612,991	145,695		612,991	145,695
SPECIAL CIRCUM CC		(1,404)	-	-	(1,404)
SUBADOPT	447,072	44,962		447,072	44,962
<b>TOTAL CW</b>	<b>1,063,309</b>	<b>189,253</b>	<b>1,996,646</b>	<b>3,059,955</b>	<b>2,185,899</b>
COUNTY ADMINISTRATION	-	-	1,862,284	1,862,284	1,862,284
STAFF DEVELOPMENT	-		-	-	-
CORE SERVICES	207,447		521,903	729,350	521,903
CHAFEE	-		187,788	187,788	187,788
LEAP & ADMIN	271,070	-	13,742	284,812	13,742
AND & HCA - AND	74,934	5,368		74,934	5,368
IV-D ADMINISTRATION (CSE)			898,288	898,288	898,288
EMPLOYMENT 1ST	20,974		85,983	106,957	85,983
TANF & WORKS ADMIN	691,796	134,131	629,024	1,320,820	763,155
CHILD CARE & ADMIN	936,476	105,957	88,810	1,025,286	194,767
OLD AGE PEN & ADMIN	313,121	-	16,795	329,916	16,795
HCA - OAP	-	(1,349)	-	-	(1,349)
FC PARENTAL FEE	-	-	1,105	1,105	1,105
HB1451 CARE MGT GRANT	-	-	44,217	44,217	44,217
SSI DISABILITY NAVIGATOR	-	-	15,515	15,515	15,515
GENERAL ASSISTANCE	-	-	3,650	-	-
ADULT PROTECTION			296,718	296,718	296,718
FAMILY VOICE GRANT			-	-	-
HCPF PHYSICAL SECURITY			54,498	54,498	54,498
AUDIT ADJUSTMENT					-
				7,232,488	4,960,777
FOOD ASSISTANCE	7,887,880			7,887,880	-
<b>GRAND TOTAL</b>				<b>18,180,323</b>	<b>7,146,676</b>

- A. Welfare payments authorized by the Morgan County Department of Human Services. These county authorizations are paid by the Colorado Department of Human Services by QUEST debit cards or by electronic funds transfer (EFT).
- B. County share of EBT authorizations. These amounts are settled monthly by a reduction of State cash advances to the county.
- C. Expenditures made by county warrants or other county payment methods.
- D. This represents the total cost of the welfare programs that are administered by Morgan County.
- E. This total matches the expenditures on the Social Services Fund - Statement of Revenues & Expenditures.



# **STATISTICAL SECTION**

This part of Morgan County's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

<b>Contents</b>	<b>Pages</b>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	102 - 111
<b>Revenue Capacity</b> These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax.	112 - 121
<b>Debt Capacity</b>  These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	122 - 124
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	125 - 127
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	128 - 133

**Sources:** Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year. The County implemented GASB 34 in 2003; schedules presenting government-wide information include information beginning in that year.

Morgan County, Colorado  
 Net Position by Component  
 Last Ten Years  
 (accrual basis of accounting)  
 (unaudited)

	<b>2024</b>	<b>2023</b>	<b>2022</b>
Governmental activities			
Net investment in capital assets	\$ 76,988,689	\$ 82,201,560	\$ 85,897,227
Restricted	15,925,163	15,479,238	20,288,938
Unrestricted	60,980,293	52,762,131	41,312,384
Total governmental activities net position	<u>\$ 153,894,145</u>	<u>\$ 150,442,929</u>	<u>\$ 147,498,549</u>
Business-type activities			
Net investment in capital assets	\$ 2,934,702	\$ 2,905,737	\$ 3,020,720
Unrestricted	7,066,775	6,987,706	6,163,191
Total business-type activities net position	<u>\$ 10,001,477</u>	<u>\$ 9,893,443</u>	<u>\$ 9,183,911</u>
Primary government			
Net investment in capital assets	\$ 79,923,391	\$ 85,107,297	\$ 88,917,947
Restricted	15,925,163	15,479,238	20,288,938
Unrestricted	68,047,068	59,749,837	47,475,575
Total primary government activities net position	<u>\$ 163,895,622</u>	<u>\$ 160,336,372</u>	<u>\$ 156,682,460</u>

<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
\$ 93,185,674	\$ 101,452,886	\$ 110,920,860	\$ 117,813,966	\$ 124,241,092	\$ 131,089,740	\$ 136,884,869
17,460,049	12,059,538	11,208,218	10,560,743	9,040,123	9,647,561	9,911,448
41,558,071	42,065,680	38,528,623	34,851,764	32,163,842	28,709,841	25,300,016
<u>\$ 152,203,794</u>	<u>\$ 155,578,104</u>	<u>\$ 160,657,701</u>	<u>\$ 163,226,473</u>	<u>\$ 165,445,057</u>	<u>\$ 169,447,142</u>	<u>\$ 172,096,333</u>
\$ 2,288,318	\$ 1,676,338	\$ 1,725,262	\$ 1,769,212	\$ 1,782,910	\$ 1,339,384	\$ 1,353,897
6,824,063	6,718,282	6,484,187	5,691,088	4,890,803	4,620,083	4,168,253
<u>\$ 9,112,381</u>	<u>\$ 8,394,620</u>	<u>\$ 8,209,449</u>	<u>\$ 7,460,300</u>	<u>\$ 6,673,713</u>	<u>\$ 5,959,467</u>	<u>\$ 5,522,150</u>
\$ 95,473,992	\$ 103,129,224	\$ 112,646,122	\$ 119,583,178	\$ 126,024,002	\$ 132,429,124	\$ 138,238,766
17,460,049	12,059,538	11,208,218	10,560,743	9,040,123	9,647,561	9,911,448
48,382,134	48,783,962	45,012,810	40,542,852	37,054,645	33,329,924	29,468,269
<u>\$ 161,316,175</u>	<u>\$ 163,972,724</u>	<u>\$ 168,867,150</u>	<u>\$ 170,686,773</u>	<u>\$ 172,118,770</u>	<u>\$ 175,406,609</u>	<u>\$ 177,618,483</u>

Morgan County, Colorado  
Changes in Net Position  
Last Ten Years  
(accrual basis of accounting)  
(unaudited)

	2024	2023	2022	2021
<b>Expenses</b>				
<b>Governmental activities:</b>				
General government	\$ 14,025,625	\$ 9,576,800	\$ 8,675,798	\$ 8,258,422
Judicial and public safety	8,203,023	7,977,817	7,797,655	6,631,128
Auxiliary services	559,974	576,967	536,990	470,294
Roads and bridges	14,708,251	15,616,577	16,256,356	15,179,406
Public welfare	6,526,888	6,040,895	5,533,334	5,288,182
Capital Outlay	1,798,833	-	-	-
Total governmental activities expenses	<u>45,822,594</u>	<u>39,789,056</u>	<u>38,800,133</u>	<u>35,827,432</u>
Business-type activities:				
Ambulance services	\$ 2,707,360	\$ 2,203,137	\$ 1,836,227	\$ 1,603,042
Solid waste services	1,501,765	1,116,187	977,596	541,134
Total business-type activities expenses	<u>4,209,125</u>	<u>3,319,324</u>	<u>2,813,823</u>	<u>2,144,176</u>
Total primary government expenses	<u>\$ 50,031,719</u>	<u>\$ 43,108,380</u>	<u>\$ 41,613,956</u>	<u>\$ 37,971,608</u>
<b>Program Revenues</b>				
Governmental activities:				
Charges for services:				
General government	\$ 6,666,433	\$ 1,480,706	\$ 1,331,750	\$ 1,782,426
Judicial and public safety	1,038,027	1,046,576	929,473	800,488
Road and bridges	37,372	49,279	38,540	24,126
Public Welfare	15,514	21,067	20,189	-
Operating grants and contributions	11,625,109	13,532,804	8,937,915	8,523,470
Capital grants and contributions	-	-	-	-
Total governmental activities program revenues	<u>19,382,455</u>	<u>16,130,432</u>	<u>11,257,867</u>	<u>11,130,510</u>
Business-type activities:				
Charges for services:				
Ambulance services	\$ 1,634,201	\$ 1,829,101	\$ 1,365,394	\$ 1,459,072
Solid waste services	1,637,376	1,567,570	1,285,268	1,284,894
Operating grants and contributions	177,862	162,062	112,219	3,462
Capital grants and contributions	-	-	18,361	61,835
Total business-type activities program revenues	<u>3,449,439</u>	<u>3,558,733</u>	<u>2,781,242</u>	<u>2,809,263</u>
Total primary government program revenues	<u>\$ 22,831,894</u>	<u>\$ 19,689,165</u>	<u>\$ 14,039,109</u>	<u>\$ 13,939,773</u>
Net (expense)/revenue				
Governmental activities	\$ (26,440,139)	\$ (23,658,624)	\$ (27,542,266)	\$ (24,696,922)
Business-type activities	(759,685)	(32,581)	665,087	115,861
Total primary government net expense	<u>\$ (27,199,824)</u>	<u>\$ (23,691,205)</u>	<u>\$ (26,877,179)</u>	<u>\$ (24,581,061)</u>

2020	2019	2018	2017	2016	2015
\$ 8,071,055	\$ 7,640,141	\$ 6,996,471	\$ 6,353,665	\$ 5,520,906	\$ 5,613,406
6,418,615	6,160,079	5,766,384	5,248,513	5,078,786	5,219,708
452,772	514,335	464,661	500,709	440,388	464,619
15,881,428	14,396,716	14,167,484	14,695,292	13,072,223	12,667,839
5,137,371	5,039,466	5,055,167	4,794,943	4,713,540	4,454,833
897,060	-	-	-	-	-
<u>36,858,301</u>	<u>33,750,737</u>	<u>32,450,167</u>	<u>31,593,122</u>	<u>28,825,843</u>	<u>28,420,405</u>
\$ 1,457,169	\$ 1,350,047	\$ 1,234,911	\$ 1,145,209	\$ 1,070,858	\$ 1,126,716
870,814	836,632	733,357	793,476	763,632	707,029
<u>2,327,983</u>	<u>2,186,679</u>	<u>1,968,268</u>	<u>1,938,685</u>	<u>1,834,490</u>	<u>1,833,745</u>
<u>\$ 39,186,284</u>	<u>\$ 35,937,416</u>	<u>\$ 34,418,435</u>	<u>\$ 33,531,807</u>	<u>\$ 30,660,333</u>	<u>\$ 30,254,150</u>
\$ 2,298,319	\$ 2,133,254	\$ 1,436,068	\$ 893,981	\$ 594,119	\$ 537,680
532,489	482,306	501,705	541,926	528,016	503,902
55,680	35,023	202,352	18,132	25,361	8,047
-	-	-	-	-	-
8,672,242	8,708,522	8,484,048	7,936,012	7,328,010	7,566,786
-	28,513	103,638	51,157	-	44,654
<u>11,558,730</u>	<u>11,387,618</u>	<u>10,727,811</u>	<u>9,441,208</u>	<u>8,475,506</u>	<u>8,661,069</u>
\$ 1,207,499	\$ 1,473,043	\$ 1,421,886	\$ 1,351,772	\$ 1,205,051	\$ 1,157,045
1,176,790	1,210,304	1,174,866	1,062,122	1,030,125	860,302
59,555	129,327	64,865	170,419	3,505	24,165
-	37,380	33,151	27,271	-	6,334
<u>2,443,844</u>	<u>2,850,054</u>	<u>2,694,768</u>	<u>2,611,584</u>	<u>2,238,681</u>	<u>2,047,846</u>
<u>\$ 14,002,574</u>	<u>\$ 14,237,672</u>	<u>\$ 13,422,579</u>	<u>\$ 12,052,792</u>	<u>\$ 10,714,187</u>	<u>\$ 10,708,915</u>
\$ (25,299,571)	\$ (22,363,119)	\$ (21,722,358)	\$ (22,151,914)	\$ (20,350,337)	\$ (19,759,336)
663,375	726,500	672,899	404,191	214,101	243,148
<u>\$ (24,636,196)</u>	<u>\$ (21,636,619)</u>	<u>\$ (21,049,459)</u>	<u>\$ (21,747,723)</u>	<u>\$ (20,136,236)</u>	<u>\$ (19,516,188)</u>

Morgan County, Colorado  
Changes in Net Position  
Last Ten Years  
(accrual basis of accounting)  
(unaudited)

	2024	2023	2022	2021
<b>General Revenues and Other Changes in Net Position</b>				
Governmental activities:				
Taxes				
Property	\$ 22,681,704	\$ 19,300,192	\$ 19,854,404	\$ 18,481,069
Specific ownership	1,881,989	1,883,847	1,695,279	1,669,662
Sales - Lodging	328,312	262,022	287,297	305,824
Other	10,716	11,524	8,202	10,965
Interest earnings	4,193,641	3,737,698	443,769	158,831
Miscellaneous	670,947	1,184,496	375,421	458,257
Gain (loss) on sale of capital assets	324,046	423,225	172,649	238,004
Transfers	(200,000)	(200,000)	-	-
Total governmental activities	<u>29,891,355</u>	<u>26,603,004</u>	<u>22,837,021</u>	<u>21,322,612</u>
Business-type activities:				
Interest earnings	284,502	224,284	83,105	13,693
Miscellaneous	383,218	44,464	21,006	29,750
Gain/(Loss) on sale of assets	-	1,375	-	9,231
Transfers	200,000	200,000	-	-
Total business-type activities	<u>867,720</u>	<u>470,123</u>	<u>104,111</u>	<u>52,674</u>
Total primary government	<u>\$ 30,759,075</u>	<u>\$ 27,073,127</u>	<u>\$ 22,941,132</u>	<u>\$ 21,375,286</u>
<b>Change in Net Position</b>				
Governmental activities	\$ 3,451,216	\$ 2,944,380	\$ (4,705,245)	\$ (3,374,310)
Business-type activities	108,034	709,532	71,530	717,761
Total primary government	<u>\$ 3,559,250</u>	<u>\$ 3,653,912</u>	<u>\$ (4,633,715)</u>	<u>\$ (2,656,549)</u>

2020	2019	2018	2017	2016	2015
\$ 17,276,977	\$ 15,881,611	\$ 15,118,777	\$ 15,047,692	\$ 13,579,680	\$ 12,889,251
1,623,075	1,758,505	1,642,242	1,506,682	1,538,445	1,560,361
203,196	218,131	223,174	186,372	221,834	207,040
14,364	90,044	89,003	80,078	71,241	71,016
571,075	1,283,355	434,313	244,482	190,551	191,692
414,155	418,600	487,320	373,685	360,891	428,055
117,132	144,101	155,000	262,155	240,771	352,529
-	-	-	-	-	(28,308)
<u>20,219,974</u>	<u>19,794,347</u>	<u>18,149,829</u>	<u>17,701,146</u>	<u>16,203,413</u>	<u>15,671,636</u>
42,957	79,026	37,928	30,169	18,847	13,955
26,353	6,748	3,419	2,984	5,396	12,788
-	-	-	(27)	-	-
-	-	-	-	-	28,308
<u>69,310</u>	<u>85,774</u>	<u>41,347</u>	<u>33,126</u>	<u>24,243</u>	<u>55,051</u>
<u>\$ 20,289,284</u>	<u>\$ 19,880,121</u>	<u>\$ 18,191,176</u>	<u>\$ 17,734,272</u>	<u>\$ 16,227,656</u>	<u>\$ 15,726,687</u>
\$ (5,079,597)	\$ (2,568,772)	\$ (4,002,085)	\$ (2,649,191)	\$ (3,555,923)	\$ (3,832,727)
185,171	749,149	714,246	437,317	238,344	298,199
<u>\$ (4,894,426)</u>	<u>\$ (1,819,623)</u>	<u>\$ (3,287,839)</u>	<u>\$ (2,211,874)</u>	<u>\$ (3,317,579)</u>	<u>\$ (3,534,528)</u>

Morgan County, Colorado  
Fund Balance, Governmental Funds  
Last Ten Years  
(modified accrual accounting)  
(unaudited)

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
General fund					
Non Spendable	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	1,046,154	1,043,054	6,702,829	3,893,074	1,082,289
Assigned	12,397,910	11,107,283	11,110,863	11,166,492	11,163,572
Committed	-	1,117,550	981,420	873,074	778,710
Unassigned	<u>37,799,522</u>	<u>30,508,632</u>	<u>19,644,595</u>	<u>19,807,304</u>	<u>19,705,751</u>
Total general fund	<u>\$ 51,243,586</u>	<u>\$ 43,776,519</u>	<u>\$ 38,439,707</u>	<u>\$ 35,739,944</u>	<u>\$ 32,730,322</u>
All other governmental funds					
Non Spendable	\$ 133,295	\$ 134,114	\$ 115,523	\$ 96,378	\$ 79,180
Restricted	14,701,554	14,872,020	13,599,161	13,594,528	10,974,809
Committed	-	8,276,653	7,470,649	6,836,194	6,291,036
Assigned	8,656,456	-	-	-	-
Unassigned	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total all other governmental funds	<u>\$ 23,491,305</u>	<u>\$ 23,282,787</u>	<u>\$ 21,185,333</u>	<u>\$ 20,527,100</u>	<u>\$ 17,345,025</u>

2019	2018	2017	2016	2015
\$ -	\$ -	\$ -	\$ -	\$ -
946,337	948,480	842,327	836,428	830,922
11,157,713	11,220,486	11,186,134	10,143,470	8,131,456
679,089	574,041	473,437	376,393	278,660
17,491,938	14,688,077	13,004,169	11,280,916	10,303,949
<u>\$ 30,275,077</u>	<u>\$ 27,431,084</u>	<u>\$ 25,506,067</u>	<u>\$ 22,637,207</u>	<u>\$ 19,544,987</u>
\$ 69,872	\$ 89,303	\$ 102,970	\$ 93,361	\$ 78,817
10,259,465	9,609,894	8,197,796	8,811,133	9,080,526
5,746,860	5,130,285	4,952,277	4,349,889	3,761,093
-	-	-	-	-
-	-	-	-	-
<u>\$ 16,076,197</u>	<u>\$ 14,829,482</u>	<u>\$ 13,253,043</u>	<u>\$ 13,254,383</u>	<u>\$ 12,920,436</u>

Morgan County, Colorado  
 Changes in Fund Balance of Governmental Funds  
 Last Ten Years  
 (modified accrual accounting)  
 (unaudited)

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
<b>Revenues</b>					
Taxes	\$ 24,835,557	\$ 21,457,585	\$ 21,845,182	\$ 20,467,520	\$ 19,117,614
Intergovernmental	11,542,830	13,521,439	8,843,569	8,523,470	8,668,192
Licenses and permits	233,942	288,714	125,880	113,989	118,543
Fines and forfeiture	746	1,164	2,243	2,160	2,055
Fee accounts	1,615,272	1,581,477	1,550,421	1,595,083	1,551,974
Charges for material/service	887,630	833,463	776,928	600,385	269,253
Interest	4,193,641	3,737,698	363,182	158,831	571,075
Miscellaneous	679,313	475,452	464,104	424,994	374,740
Total revenues	<u>43,988,931</u>	<u>41,896,992</u>	<u>33,971,509</u>	<u>31,886,432</u>	<u>30,673,446</u>
<b>Expenditures</b>					
Current:					
General government	8,550,389	6,908,712	6,270,012	6,100,074	6,857,746
Judicial and public safety	8,117,354	7,844,001	7,675,527	6,509,001	6,291,622
Public health	-	-	-	-	-
Auxiliary services	559,974	576,967	536,989	470,294	452,772
Road and bridge	6,355,589	6,409,422	7,025,699	5,874,547	6,565,394
Public welfare	6,522,702	6,034,996	5,520,282	5,282,426	5,127,164
Intergovernmental cooperation outlay	1,307,843	1,264,704	1,083,991	1,131,727	1,128,848
Capital outlay	3,875,852	6,321,638	2,526,014	526,538	525,827
Total expenditures	<u>35,289,703</u>	<u>35,360,440</u>	<u>30,638,514</u>	<u>25,894,607</u>	<u>26,949,373</u>
Excess of revenues over (under) expenditures	8,699,228	6,536,552	3,332,995	5,991,825	3,724,073
<b>Other financing sources (uses)</b>					
Transfers in	745,000	120,000	120,000	120,000	320,000
Transfers out	(1,351,082)	(320,000)	(120,000)	(120,000)	(320,000)
Proceeds from insurance claims	-	680,153	-	-	-
Proceeds from sale of capital assets	-	-	25,001	199,872	-
Total other financing sources (uses)	<u>(606,082)</u>	<u>480,153</u>	<u>25,001</u>	<u>199,872</u>	<u>-</u>
Net change in fund balances	<u>\$ 8,093,146</u>	<u>\$ 7,016,705</u>	<u>\$ 3,357,996</u>	<u>\$ 6,191,697</u>	<u>\$ 3,724,073</u>

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
\$	17,948,291	\$ 17,937,109	\$ 17,073,196	\$ 16,820,824	\$ 15,411,200
	8,708,522	8,484,048	7,936,012	7,328,010	7,566,786
	102,577	97,822	88,659	96,926	84,958
	2,265	2,757	3,892	4,091	4,641
	1,444,735	1,461,626	1,410,411	1,388,951	1,293,167
	306,584	539,664	290,535	311,443	326,123
	1,283,355	857,258	434,313	244,482	190,551
	416,975	478,636	486,916	357,539	360,283
	<u>30,213,304</u>	<u>29,858,920</u>	<u>27,723,934</u>	<u>26,552,266</u>	<u>25,237,709</u>
	5,456,344	5,579,881	5,011,770	4,459,590	4,261,742
	6,011,334	5,577,035	5,157,630	5,022,918	5,103,613
	-	-	-	-	465,300
	515,069	465,373	501,347	441,072	3,944,569
	5,163,442	5,104,051	5,563,489	4,166,484	4,462,082
	5,030,790	5,059,410	4,797,258	4,710,757	1,120,295
	1,134,694	1,144,153	1,120,429	1,119,295	4,750,739
	2,810,923	3,427,560	2,704,491	3,220,323	-
	<u>26,122,596</u>	<u>26,357,463</u>	<u>24,856,414</u>	<u>23,140,439</u>	<u>24,108,340</u>
	4,090,708	3,501,456	2,867,520	3,411,827	1,129,369
	120,000	120,000	120,000	120,000	120,000
	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
	-	-	-	-	-
	-	-	-	14,340	20
	-	-	-	<u>14,340</u>	<u>20</u>
\$	<u>4,090,708</u>	<u>\$ 3,501,456</u>	<u>\$ 2,867,520</u>	<u>\$ 3,426,167</u>	<u>\$ 1,129,389</u>

Morgan County, Colorado  
 Program Revenues by Function/Program  
 Last Ten Years  
 (accrual basis of accounting)  
 (unaudited)

Function/Program	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>
General government	\$ 9,356,958	\$ 6,762,633	\$ 2,318,633	\$ 2,566,448
Judicial and public safety	1,175,311	1,232,128	1,172,535	909,275
Roads and bridges	3,629,360	3,449,496	3,346,242	3,446,871
Public welfare	<u>5,123,033</u>	<u>4,686,175</u>	<u>4,420,457</u>	<u>4,207,916</u>
Total governmental activities	<u>19,284,662</u>	<u>16,130,432</u>	<u>11,257,867</u>	<u>11,130,510</u>
Business-type activities				
Ambulance services	1,692,035	1,991,163	1,495,974	1,524,369
Solid waste services	<u>1,600,376</u>	<u>1,567,570</u>	<u>1,285,268</u>	<u>1,284,894</u>
Total business-type activities	<u>3,292,411</u>	<u>3,558,733</u>	<u>2,781,242</u>	<u>2,809,263</u>
Total primary government	<u>\$ 22,577,073</u>	<u>\$ 19,689,165</u>	<u>\$ 14,039,109</u>	<u>\$ 13,939,773</u>

2020	2019	2018	2017	2016	2015
\$ 3,734,489	\$ 2,778,622	\$ 2,184,081	\$ 1,650,225	\$ 973,245	\$ 989,455
655,579	639,147	688,914	637,763	647,872	595,599
3,030,427	3,961,236	3,825,694	3,370,854	3,187,142	3,529,603
<u>4,138,235</u>	<u>4,008,613</u>	<u>4,029,122</u>	<u>3,782,366</u>	<u>3,667,247</u>	<u>3,487,582</u>
<u>11,558,730</u>	<u>11,387,618</u>	<u>10,727,811</u>	<u>9,441,208</u>	<u>8,475,506</u>	<u>8,602,239</u>
1,267,054	1,639,750	1,519,902	1,549,462	1,205,051	1,187,544
<u>1,176,790</u>	<u>1,210,304</u>	<u>1,174,866</u>	<u>1,062,122</u>	<u>1,030,125</u>	<u>860,302</u>
<u>2,443,844</u>	<u>2,850,054</u>	<u>2,694,768</u>	<u>2,611,584</u>	<u>2,235,176</u>	<u>2,047,846</u>
<u>\$ 14,002,574</u>	<u>\$ 14,237,672</u>	<u>\$ 13,422,579</u>	<u>\$ 12,052,792</u>	<u>\$ 10,710,682</u>	<u>\$ 10,650,085</u>

Morgan County, Colorado  
 Tax Revenues by Source, Governmental Funds  
 Last Ten Years  
 (modified accrual accounting)  
 (unaudited)

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Year	Property Taxes	SO Taxes	Cigarette Taxes	Sales Tax and Other	Total
2024	22,681,704	1,881,989	10,716	328,313	24,902,722
2023	19,300,192	1,883,847	11,524	262,022	21,457,585
2022	19,854,404	1,695,279	8,202	287,297	21,845,182
2021	18,481,069	1,669,662	10,965	305,824	20,467,520
2020	17,276,976	1,623,075	14,364	203,199	19,117,614
2019	15,881,611	1,758,505	10,387	297,788	17,948,291
2018	15,993,175	1,644,309	8,437	216,031	17,861,952
2017	15,119,847	1,641,603	6,866	223,174	16,991,490
2016	15,047,692	1,506,682	9,077	257,373	16,820,824
2015	13,579,680	1,538,445	9,235	283,840	15,411,200
Change					
2015-2024	40.13%	18.25%	13.82%	13.55%	38.11%



Morgan County, Colorado  
Assessed Value and Estimated Value of Taxable Property  
Last Ten Years  
(unaudited)

Year Ended December 31,	Residential Property	Commercial Property	Industrial Property	Agricultural Property	Vacant Land	Natural Resources & Utilities
2024	190,364,520	123,340,375	30,733,850	68,140,000	13,729,550	28,215,890
2023	187,330,350	94,984,030	30,292,070	67,460,310	12,769,290	3,557,530
2022	164,482,180	76,248,770	74,408,365	67,671,420	12,237,400	1,365,210
2021	144,752,520	74,997,600	23,567,100	62,270,370	8,338,030	3,294,010
2020	141,416,800	72,559,840	22,321,220	60,832,160	9,046,880	3,488,060
2019	108,717,860	66,135,180	21,348,010	56,813,590	6,567,670	27,800,230
2018	106,873,320	63,202,210	20,762,120	55,696,820	6,581,730	2,535,220
2017	99,827,560	53,836,470	19,108,820	50,090,040	5,078,680	3,498,090
2016	98,757,180	52,012,320	18,886,900	48,894,750	5,203,140	9,827,170
2015	89,526,130	48,428,340	17,466,450	41,139,250	4,800,170	10,886,750

From 2015 to 2024 commercial real property, undeveloped land, personal property and utilities were assessed at 29% of replacement cost calculated on the base year's appraised value.

Residential real property was assessed as follows:

Year	Assessment Percentage	Base Year
2024	6.70%	2023 appraised value
2023	6.70%	2022 appraised value
2022	7.96%	2021 appraised value
2021	7.20%	2020 appraised value
2020	7.20%	2019 appraised value
2019	7.20%	2019 appraised value
2018	7.20%	2017 appraised value
2017	7.20%	2017 appraised value
2016	7.96%	2015 appraised value
2015	7.96%	2015 appraised value

Source: Morgan County Assessor's office

Note: All residential and commercial real properties are reappraised every two years in the odd year cycle bringing properties to the current market level of valuation. The residential rate is set by the Legislature and coincides with changes in the level of value. This is constitutionally required and designed to stabilize the tax burden on residential property.

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Personal Property	Total Taxable Assesed Value	Tax Exempt Property	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
315,898,970	470,916,610	109,586,390	29.012	4,805,048,630	9.80%
300,318,200	696,711,780	408,076,620	29.053	4,703,681,670	14.81%
297,918,680	694,332,025	152,947,180	29.012	4,099,783,010	16.94%
297,168,010	675,874,830	290,803,490	29.012	4,344,739,270	15.56%
267,282,610	641,544,610	280,417,900	28.953	3,729,474,710	17.20%
260,588,560	601,683,980	268,412,190	28.961	3,543,909,210	16.98%
270,489,180	552,170,540	237,390,850	28.970	3,018,294,850	18.29%
265,521,470	521,172,180	236,862,350	28.970	3,013,820,350	17.29%
278,353,330	511,934,790	191,181,280	28.128	2,697,685,720	18.98%
289,591,670	470,619,610	176,332,860	28.948	2,728,398,820	17.25%

Morgan County, Colorado  
 Direct and Overlapping Property Tax Rates  
 Last Ten Years  
 (Rate per \$1,000 of assessed value)  
 (unaudited)

	2024	2023	2022	2021	2020
<b>County direct rates</b>					
General Fund	19.536	19.553	19.472	19.512	19.453
Road and Bridge	7.500	7.500	7.500	7.500	7.500
Human Services	2.000	2.000	2.000	2.000	2.000
<b>Total Direct Rate</b>	<b>29.036</b>	<b>29.053</b>	<b>28.972</b>	<b>29.012</b>	<b>28.953</b>
<b>City and town rates</b>					
Brush	15.660	15.660	15.660	15.660	15.660
Fort Morgan	13.254	13.254	13.254	13.254	13.254
Hillrose	16.793	16.380	15.357	17.073	16.515
Log Lane	17.784	17.784	11.094	11.094	12.635
Wiggins	32.212	32.212	32.212	32.212	32.212
Fire districts	2.588 - 7.719	2.588 - 7.719	2.588 - 7.719	2.588 - 7.719	2.588 - 7.719
School districts	14.289 - 49.015	14.226 - 48.940	21.152 - 47.771	19.69 - 47.939	19.855 - 50.861
Other special districts	0.000 - 72.765	.019 - 72.760	.022 - 9.034	0.000 - 25.00	0.000 - 25.00

Source: Abstract of Assessments and Levies, prepared by Morgan County Assessor's office

2019	2018	2017	2016	2015
19.461	19.470	19.470	19.628	19.448
7.500	7.500	7.500	6.500	6.500
2.000	2.000	2.000	2.000	3.000
<u>28.961</u>	<u>28.970</u>	<u>28.970</u>	<u>28.128</u>	<u>28.948</u>
15.671	15.683	15.752	15.660	15.660
13.254	13.254	13.254	13.254	13.254
17.890	17.585	17.890	17.773	17.890
34.267	27.413	34.267	34.267	34.267
32.212	32.212	32.212	32.212	32.212
2.588 - 7.719	2.588 - 7.719	2.588 - 7.719	2.588 -7.719	2.991-7.719
19.298 - 52.728	15.219 - 52.360	19.500 - 45.285	17.105 - 42.449	17.128-43.801
0.000 - 9.001	.021 - 9.010	.026 - 10.958	.027 - 10.947	.027-11.902

Morgan County, Colorado  
Principal Property Tax Payers  
Current Year and Ten Years Ago  
(unaudited)

Taxpayer	Type of Business	2024		Percentage of Total Assessed Value	2015		Percentage of Total Assessed Value
		Taxable Assessed Value	Rank		Taxable Assessed Value	Rank	
Public Service Co. of Colorado	Utility	\$ 158,995,500	1	29.02%	89,080,720	1	21.56%
Leprino Foods Company	Cheese Processing	21,619,920	2	3.95%	8,205,620	8	1.99%
BNSF Railway Company	Transportation	21,243,400	3	3.88%	10,342,500	5	2.50%
Cargill Meat Solutions Corporation	Meat Processing	18,710,580	4	3.41%	13,672,260	4	3.31%
Western Sugar Cooperative	Sugar Processing	18,433,870	5	3.36%	4,889,770	12	1.18%
Colorado Interstate Gas Co.	Utility	12,549,300	6	2.29%	15,017,300	3	3.63%
Sterling Energy Investments LLC	Utility	11,048,650	7	2.02%	-		0.00%
Morgan County REA Association	Utility	8,978,400	8	1.64%	3,196,000	15	0.77%
Wildcat Dairy LLC	Dairy	8,188,470	9	1.49%	-		0.00%
Cargill Meat Solutions Corp (Lagoon)	Utility	6,977,180	10	1.27%	5,211,620	11	1.26%
CEA Dairy RNG Colorado LLC	Dairy	6,355,250	11	1.16%	17,242,800	2	4.17%
Altgas Brush Energy INC	Utility	6,258,400	12	1.14%	4,889,770	12	1.18%
Tri-State Generation & Transmission Assoc.	Utility	6,183,700	13	1.13%	5,933,800	9	1.44%
Spectrum Pacific West LLC	Utility	5,961,380	14	1.09%	-		0.00%
NE Colorado Cellular Inc (DBA Viaero)	Utility	4,202,000	15	1.05%	3,306,700	14	0.80%
<b>Total</b>		<u>\$ 315,706,000</u>		<u>57.90%</u>	<u>\$ 180,988,860</u>		<u>43.79%</u>
<b>Total assessed valuation</b>		<u>\$ 547,971,100</u>			<u>\$ 413,266,190</u>		

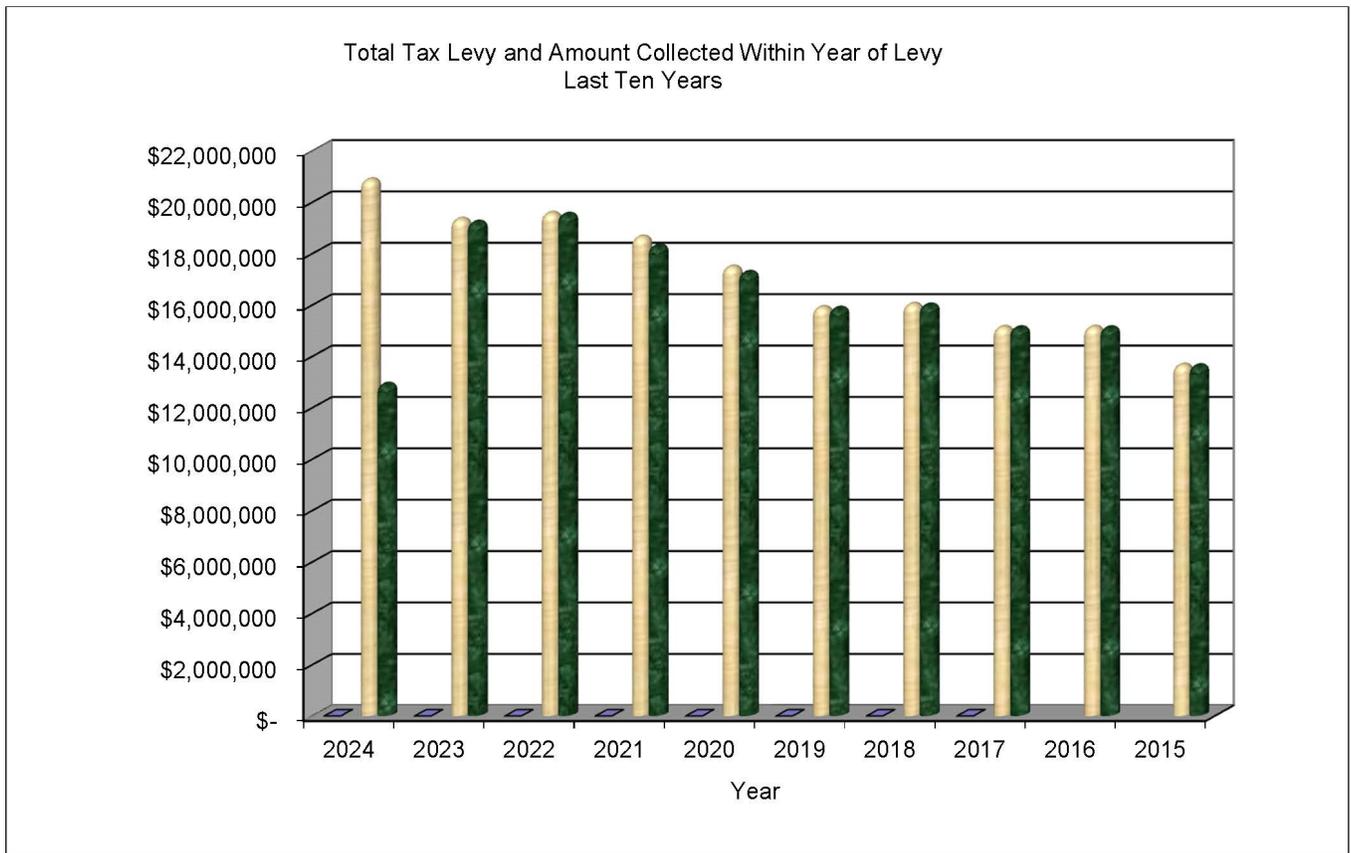
Source: Morgan County Assessor's office

Morgan County, Colorado  
 Property Tax Levies and Collections  
 Last Ten Years  
 (unaudited)

Year Ended December 31,	Taxes Levied for the Year (1)	Collected Within the Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2023	19,425,517	19,255,235	99.12%	0	19,255,235	99.12%
2022	19,537,164	19,503,252	99.83%	0	19,503,252	99.83%
2021	18,612,493	18,268,091	98.15%	0	18,268,091	98.15%
2020	17,447,852	17,241,747	98.82%	151,151	17,392,898	99.69%
2019	15,869,790	15,847,377	99.86%	7,385	15,847,073	99.86%
2018	15,994,171	15,972,255	99.86%	9,022	15,981,277	100.00%
2017	15,098,358	15,087,091	99.93%	166	15,084,258	100.00%
2016	15,104,971	15,087,298	99.88%	6,602	15,093,901	100.00%
2015	13,632,095	13,609,422	99.83%	(194)	13,609,225	100.00%
2014	12,902,798	12,890,894	99.91%	2,014	12,892,907	100.00%

Notes:

(1) This column does not include abatements and reappraisals during the year.



Source: Morgan County Treasurer

Morgan County, Colorado  
 Ratios of Outstanding Debt by Type  
 Last Ten Years  
 (unaudited)

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Year	Governmental Activities			Percentage of Personal Income (1)	Per Capita (1)
	Certificates of Participation	Total Primary Government			
2024	-	-		0.000%	-
2023	-	-		0.000%	-
2022	-	-		0.000%	-
2021	-	-		0.000%	-
2020	-	-		0.000%	-
2019	-	-		0.000%	-
2018	-	-		0.000%	-
2017	-	-		0.000%	-
2016	-	-		0.000%	-
2015	-	-		0.000%	-

(1) See Schedule 14 for personal income and population data.

No outstanding debt.

Morgan County, Colorado  
Direct and Overlapping Governmental Activities Debt  
As of December 31, 2024  
(unaudited)

Taxing Jurisdiction	General Obligation Long-Term Debt Outstanding	Estimated Percentage Applicable (1)	Overlapping Debt
<b>School Districts</b>			
Brush RE-2(J) School District(2)	\$ 30,131,554	99.44%	\$ 29,962,817
Fort Morgan RE-3 School District(2)	23,490,000	100.00%	\$ 23,490,000
Wiggins RE-50(J) School District (2)	48,854,060	17.00%	\$ 8,305,190
Briggsdale RE-10 School District(2)	705,600	0.0001%	\$ 1
Weldon Valley School District RE-20(J) (2)	6,255,000	99.97%	\$ 6,253,124
<b>Other</b>			
Well Augmentation Subdistrict (2)	18,257,533	14.00%	\$ 2,556,055
Groundwater Management Subdistrict (2)	37,447,072	14.00%	\$ 5,242,590
Central Colorado Water Conservancy District(2)	38,562,004	6.10%	\$ 2,352,282
<b>Total Overlapping Debt</b>			<u>\$ 78,162,059</u>

Source: Debt amounts and percentages are provided by each governmental unit.

(1) Portion of debt applicable to Morgan County is determined by the ratio of the assessed value of the portion of the applicable district located within Morgan County to the total assessed value of the applicable taxing district.

(2) Updated 2024 information not received. Numbers listed are for 2023..

Morgan County, Colorado  
 Legal Debt Margin Information  
 Last Ten Years  
 (unaudited)

Assessed Valuation:

Assessed value	\$ 723,895,530
Add back: exempt real property	<u>103,832,510</u>
Total assessed value	<u>\$ 827,728,040</u>

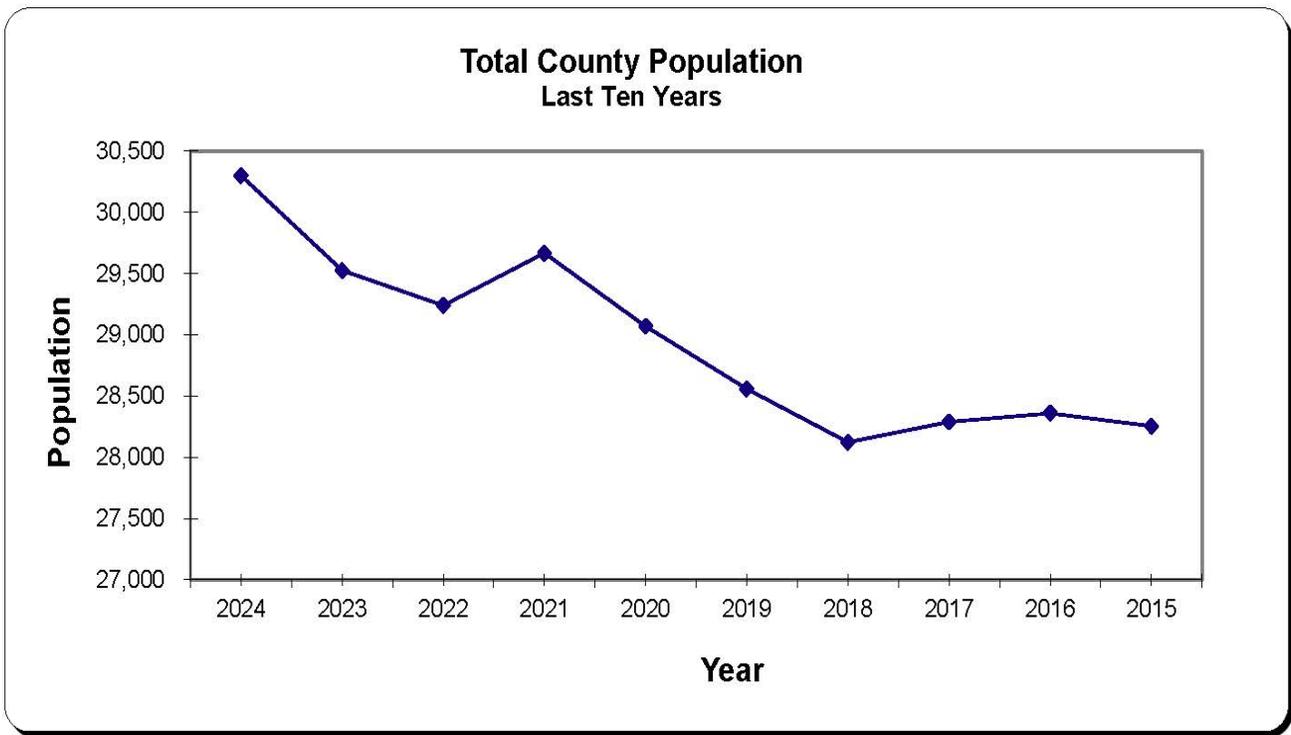
Legal debt margin:

Debt limitation - 3% of assessed value	\$ 24,831,841
No debt applicable to limitation	

Year	Debt limit	Total net debt applicable to limit	Legal debt margin	Total net debt applicable to the limit as a percentage of debt limit
2024	21,716,866	-0-	21,716,866	0.00%
2023	23,174,292	-0-	23,174,292	0.00%
2022	22,434,123	-0-	22,434,123	0.00%
2021	22,602,983	-0-	22,602,983	0.00%
2020	20,208,398	-0-	20,208,398	0.00%
2019	16,439,133	-0-	16,439,133	0.00%
2018	16,565,116	-0-	16,565,116	0.00%
2017	15,635,165	-0-	15,635,165	0.00%
2016	16,110,248	-0-	16,110,248	0.00%
2015	14,127,498	-0-	14,127,498	0.00%

Morgan County, Colorado  
 Demographic and Economic Statistics  
 Last Ten Years  
 (unaudited)

Year	Population	Personal Income (1)	Per Capita Income	Median Age	School Enrollment	Unemployment Rate
2024	30,300	1,107,343,800	36,546	36.9	6,172	4.20%
2023	29,524	1,495,095,360	50,640	36.9	5,946	3.00%
2022	29,239	1,839,542,446	62,914	37.0	5,819	12.40%
2021	29,666	1,708,227,612	57,582	36.2	5,801	12.00%
2020	29,068	1,560,428,376	53,682	35.5	5,625	11.90%
2019	28,558	1,474,335,308	51,626	36.3	5,831	2.70%
2018	28,123	1,447,097,088	51,456	36.6	5,734	3.30%
2017	28,288	1,400,114,560	49,495	36.6	5,559	2.90%
2016	28,359	1,209,227,760	42,640	36.4	6,551	2.70%
2015	28,254	1,153,889,324	39,956	36.5	5,431	3.60%



(1) Computation of per capita personal income multiplied by population.

Source:

- [www.suburbanstats.org](http://www.suburbanstats.org)
- [www.cde.state.co.us](http://www.cde.state.co.us)
- [www.factfinder.census.gov](http://www.factfinder.census.gov)
- [www.colmigateway.com](http://www.colmigateway.com)



Morgan County, Colorado  
 Principal Private Employers  
 Current Year and Ten Years Ago  
 (unaudited)

Taxpayer	Type of Business	2024			2015		
		Number of Employees	Rank	Percentage of Total County Employment	Number of Employees	Rank	Percentage of Total County Employment
Cargill Meat Solutions Corporation	Beef Processing	2,100	1	12.41%	2,091	1	13.80%
Viaero Wireless	Cellular Provider	501	2	2.96%	211	5	1.39%
Leprino Foods Company	Cheese Processing Plant	350	3	2.07%	340	2	2.24%
Wal-Mart Super Center	Retail/Grocery	300	4	1.77%	111	10	0.73%
Centura St. Elizabeth Hospital (CPMC)	Hospital	260	5	1.54%	267	3	1.76%
East Morgan County Hospital	Government	258	6	1.52%	206	6	1.36%
Western Sugar (Includes Seasonal)	Hospital	250	7	1.48%	225	4	1.48%
Eben Ezer Lutheran Care Center	Sugar Processing	195	8	1.15%	185	8	1.22%
Xcel Energy	Nursing Home	155	9	0.92%	107	11	0.71%
Kaiser Premier LLC Equipment	Utility	83	10	0.49%	-		0.00%
Colorado Lamb Processors	Equipment Manufacturer	75	11	0.44%	-		0.00%
<b>Total</b>		<u>4,527</u>		<u>26.75%</u>	<u>3,270</u>		<u>24.69%</u>
<b>Total Morgan County Labor Force</b>		<u>16,924</u>			<u>15,154</u>		

Source: Morgan County Economic Development

Morgan County, Colorado  
Full-Time Equivalent County Government Employees by Function/Program  
Last Ten Years  
(unaudited)

Function/Program	2024	2023	2022	2021	2020
<b>General Government</b>					
Assessor	10	10	9	10	11
Board of County Commissioners	3	3	3	3	3
Building Inspections	1				
Building Maintenance	8	8	8	7	7
Clerk and Recorder	12	12	12	12	12
Courier	1	1	1	1	1
Finance	5	5	5	5	5
Fleet	5	5	7	7	7
Human Resources	1	1	1	1	1
Information Management Services	4	4	4	6	4
Planning and Building	5	5	5	5	4
Purchasing and Support Staff for BCC	1	1	1	1	1
Treasurer	3	3	3	3	3
<b>Judicial and Public Safety</b>					
Communications Center	9	9	16	16	16
Coroner	2	2	3	3	3
Corrections (Jail)	29	29	30	30	30
County Attorney	1	1	1	1	2
Emergency Management	1	1	1	1	1
Sheriff	21	21	25	25	24
<b>Streets and Highways</b>					
Road and Bridge	33	33	41	41	41
<b>Auxiliary Services</b>					
Extension	2	2	2	2	2
Fairgrounds	1	1	1	1	1
Veterans Officer	0	0	1	1	1
<b>Health and Human Services</b>					
Human Services	67	67	69	69	68
<b>Business-type Services</b>					
Ambulance Service	18	18	26	26	26
Solid Waste Management	6	6	6	6	6
<b>Total</b>	<b>280</b>	<b>248</b>	<b>281</b>	<b>283</b>	<b>280</b>

Source: Morgan County Payroll Department

Note: The numbers presented above are the number of FTE's (full-time equivalents) rounded to the nearest whole number. These numbers are from the final payroll of each respective year at December 31. The numbers do not take into account the fluctuations in staffing throughout the year, not do they include variances at year end.

2019	2018	2017	2016	2015
11	9	9	9	9
3	3	3	3	3
7	7	8	7	7
12	12	12	11	11
1	1	1	1	1
5	5	5	5	5
7	7	7	7	6
1	1	1	1	1
4	4	4	4	4
4	4	4	3	4
1	1	1	1	2
3	3	3	3	2
14	14	14	11	14
3	3	3	3	3
28	26	26	32	28
1	1	1	1	1
1	1	1	1	1
23	30	30	24	27
41	39	39	36	36
2	3	3	2	3
1	1	1	0	0
1	1	1	1	1
67	67	67	63	63
26	19	23	19	23
6	7	7	7	7
273	269	274	255	262

Morgan County, Colorado  
Operating Indicators by Function/Program  
Last Ten Years  
(unaudited)

Function/Program	2024	2023	2022	2021
<b>General Government</b>				
Assessor				
Property transfers	1,100	1,432	683	1,219
Public Trustee				
Number of foreclosures	45	51	123	12
Clerk				
Motor Vehicle transactions	59,378	58,806	63,682	53,735
Registered Voters	20,348	20,013	15,400	18,591
Planning and Building				
Number of building permits issued	128	201	79	498
Number of parcels created	37	19	17	26
<b>Judicial and Public Safety</b>				
Communications Center				
Non-emergency calls	59,507	61,209	97,501	51,003
9-1-1 calls	11,241	12,718	10,674	12,667
District Attorney				
Number of felony cases	250	382	304	459
Number of juvenile cases	32	24	68	32
Sheriff				
Detention Center average daily population	61	79	90	60
Incidents handled by patrol and investigations	15,185	16,758	15,880	19,776
<b>Streets and Highways</b>				
Road and Bridge				
Bridges	173	173	173	173
County maintained roads (miles)	1,030	1,057	1,057	1,030
County roads maintained by others (miles)	61	54	54	61
County roads not maintained (miles)	145	128	128	146
<b>Health and Human Services</b>				
Human Services				
Families receiving food assistance	2,914	2,985	2,985	1,655
Seniors receiving assistance	2,666	2,073	2,154	3,293
Children receiving subsidized day care	177	136	55	***
Child Abuse or neglect cases reported	68	44	44	81
<b>Auxiliary Services</b>				
Extension				
4-H youth development program participants	363	325	374	339
Fairgrounds				
County fair attendance	3,500	4,000	4,000	2,550
Total Complex attendance	22,012	32,000	37,750	3,000
<b>Business-type Services</b>				
Ambulance Service				
Number of calls	3,877	3,479	2,125	3,345
Solid Waste Management				
Recycled tons processed	308	316	300	638

\*\*\* Department of Human Services records not available for 2019-2021

\*\*Due to Covid-19 no one able to attend

Source: Information provided by individual Morgan County departments.

2020	2019	2018	2017	2016	2015
1,072	1,666	1,904	2,050	839	1,755
12	40	40	48	70	60
52,225	53,743	66,877	86,014	71,389	68,755
17,663	16,778	16,868	15,941	16,194	14,477
119	142	411	301	355	103
21	24	26	15	22	25
62,355	73,985	79,078	64,349	77,123	68,807
12,086	11,537	10,671	9,806	10,746	10,514
405	356	436	460	344	279
19	34	47	40	30	59
73	79	93	90	85	77
21,765	19,654	19,572	20,146	17,515	15,404
173	173	173	173	173	173
1,030	1,031	1,035	1,034	1,036	1,036
61	61	61	61	61	61
146	145	142	143	143	143
1,311	2,645	2,710	2,717	2,818	2,819
2,636	2,359	2,668	2,745	2,634	2,617
***	***	90	78	68	56
63	65	67	52	59	51
392	392	415	368	378	397
**	4,700	4,650	4,200	4,300	4,100
**	33,200	33,185	31,730	32,060	30,950
3,050	3,073	2,831	2,726	2,526	2,444
264	234	348	566	318	349

Morgan County, Colorado  
Capital Asset Statistics by Function/Program  
Last Ten Years  
(unaudited)

Function/Program	2024	2023	2022	2021	2020
<b>Judicial and Public Safety</b>					
Communications Center console positions	5	5	5	5	5
Communications Center vehicles	3	3	3	3	3
911 Emergency Telephone towers	3	3	3	3	3
Emergency Management vehicles	1	1	1	1	1
Courtrooms - district and county	3	3	3	3	3
Jail	1	1	1	1	1
Jail vehicles	3	3	3	3	3
Patrol vehicles	14	14	14	15	15
Sheriff Investigation & Administrative vehicles	13	13	13	13	13
<b>Streets and Highways</b>					
Graders	15	15	15	15	15
Grader sheds	6	6	6	6	6
Trucks	24	24	24	24	24
Heavy equipment	10	10	10	10	10
Other equipment	56	56	56	55	55
Vehicles	21	21	21	21	21
<b>Health and Human Services</b>					
Building	1	1	1	1	1
Vehicles	9	9	9	9	9
<b>Auxiliary Services</b>					
Extension Office	1	1	1	1	1
Event Center	1	1	1	1	1
Fairgrounds	1	1	1	1	1
Fairground heavy equipment	4	4	3	3	3
Fairground vehicles	1	1	1	1	1
<b>Ambulance Service</b>					
Buildings	3	3	3	2	2
Ambulance vehicles	7	7	8	8	7
Administrative vehicles	2	2	1	1	1
<b>Solid Waste Management</b>					
Landfill site	1	1	1	1	1
Transfer sites	0	0	0	0	0
Equipment	6	6	6	5	5
Vehicles	2	2	2	2	2

Note: No capital asset indicators are available for the general government.

Source: Information provided by individual Morgan County departments

2019	2018	2017	2016	2015
5	3	4	4	4
1	1	1	1	1
3	3	3	3	3
1	1	1	1	1
3	3	3	3	3
1	1	1	1	1
3	3	3	3	3
14	14	14	14	14
13	13	13	13	13
15	15	15	15	15
6	6	6	6	6
24	24	24	24	24
10	10	10	10	10
56	54	55	48	44
21	20	20	20	22
1	1	1	1	1
9	9	9	9	9
1	1	1	1	1
1	1	1	1	1
1	1	1	1	1
3	3	3	3	3
1	1	1	1	1
2	2	3	2	2
7	7	7	8	7
1	1	1	1	1
1	1	1	1	1
0	0	0	0	0
5	5	5	5	5
2	2	3	3	3



## **OTHER REPORTING SECTION**

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING  
STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

Board of County Commissioners  
Morgan County  
Fort Morgan, Colorado

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Morgan County as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Morgan County's basic financial statements, and have issued our report thereon dated December 12, 2025.

***Report on Internal Control over Financial Reporting***

In planning and performing our audit of the financial statements, we considered Morgan County's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Morgan County's internal control. Accordingly, we do not express an opinion on the effectiveness of Morgan County's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. However, as described below, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a

material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the following deficiency to be a material weaknesses:

*2024-001: Lack of Timely Year End Reconciliations*

During our audit, we noted that the County did not perform timely year-end reconciliations of significant account balances. As a result, several material audit adjustments were required, and the completion of the audit was delayed. The lack of timely reconciliations increases the risk that material misstatements in the financial statements may not be prevented or detected on a timely basis.

*Management Response:* Management acknowledges the finding. The untimely reconciliations were primarily due to turnover and staffing challenges during the year, which limited the resources available to complete the reconciliations as scheduled. Management is actively working to address these challenges by recruiting additional qualified staff and reviewing processes to ensure timely completion of future reconciliations.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described below to be a significant deficiency:

*2024-002: Ambulance Revenue Recording*

During our audit, we noted that management does not have a formal process in place to regularly review the collectability of ambulance service receivables. As a result, the allowance for doubtful accounts was not adequately assessed throughout the year, and a material adjustment was required at year-end to increase the allowance for uncollectible accounts. The absence of timely and effective review procedures for collectability increases the risk that receivables and related revenues may be misstated in the financial statements. Although compensating controls such as periodic reviews exist, these controls are not sufficient to detect misstatements that are less than material, and the deficiency is important enough to merit the attention of those charged with governance.

*Management Response:*

Management acknowledges the deficiency. The lack of regular review of ambulance receivable collectability was due to staffing shortages and turnover in the billing department, which limited the resources available to perform these reviews. Management is evaluating options to strengthen the review process and ensure timely assessment of collectability in future periods.

This example is consistent with guidance that identifies the absence of controls over revenue recognition and receivable collectability as a significant deficiency when it results in material adjustments, but compensating controls limit the likelihood of material misstatement.

***Report on Compliance and Other Matters***

As part of obtaining reasonable assurance about whether Morgan County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The

results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### *Morgan County's Response to Findings*

Government Auditing Standards requires the auditor to perform limited procedures on the Morgan County's response to the findings identified in our audit and described previously. Morgan County's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Morgan County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Morgan County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Watson Coon Ryan, LLC*

CENTENNIAL, COLORADO  
December 12, 2025



**SINGLE AUDIT SECTION**

**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND  
REPORT ON INTERNAL CONTROL OVER COMPLIANCE  
IN ACCORDANCE WITH THE UNIFORM GUIDANCE**

**INDEPENDENT AUDITOR'S REPORT**

Board of County Commissioners  
Morgan County, Colorado

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Morgan County's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Morgan County's major federal programs for the year ended December 31, 2024. Morgan County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Morgan County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2024.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Morgan County and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Morgan County's compliance with the compliance requirements referred to above.

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Morgan County's federal programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Morgan County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Morgan County's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Morgan County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Morgan County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Morgan County's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Other Matters**

The results of our auditing procedures disclosed instances of noncompliance which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying schedule of findings and questioned costs as item 2024-003. Our opinion on each major federal program is not modified with respect to these matters. Government Auditing Standards requires the auditor to perform limited procedures on Morgan County's response to the noncompliance findings identified in our compliance audit described in the accompanying schedule of findings and questioned

costs. Morgan County's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

### **Report on Internal Control Over Compliance**

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, as discussed below, we did identify certain deficiencies in internal control over compliance that we consider to be a significant deficiency.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2024-003, to be a significant deficiency.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed. Government Auditing Standards requires the auditor to perform limited procedures on Morgan County's response to the internal control over compliance findings identified in our compliance audit described in the accompanying schedule of findings and questioned costs. Morgan County's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

### **Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Morgan County, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Morgan County's basic financial statements. We issued our report thereon, dated December 12, 2025 which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is

presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Respectfully,

*Watson Coon Ryan, LLC*

CENTENNIAL, COLORADO  
FEBRUARY 2, 2026

**MORGAN COUNTY, COLORADO**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**For The Year Ended December 31, 2024**

<b>Program</b>	<b>Assistance Listing Number</b>	<b>Federal Expenditures</b>
<b>U.S. Department of Agriculture</b>		
Passed through Colorado Department of Human Services		
SNAP Cluster		
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	\$ 348,765
<b>Total Department of Agriculture/ SNAP Cluster</b>		<u>348,765</u>
<b>U.S. Department of Health and Human Services</b>		
Passed through Colorado Department of Human Services		
Child Care Cluster		
Child Care and Development Block Grant	93.575	507,602
Child Care Mandatory and Matching Portion of the Child Care and Development Fund	93.596	245,160
Total Child Care Cluster		<u>752,762</u>
477 Cluster		
Temporary Assistance for Needy Families	93.558	1,090,711
Total 477 Cluster		<u>1,090,711</u>
Medicaid Cluster		
Medical Assistance Program	93.778	489,208
Total Medicaid Cluster		<u>489,208</u>
Child Support Services	93.563	534,999
Stephanie Tubbs Jones Child Welfare Services Program	93.645	28,921
Foster Care Title IV-E	93.658	355,549
Adoption Assistance	93.659	230,739
Social Services Block Grant	93.667	145,242
Low-Income Home Energy Assistance	93.568	65,685
Guardianship Assistance	93.090	9,710
John H. Chafee Foster Care Program for Successful Transition to Adulthood	93.674	1,488
Injury Prevention and Control Research State and Community Based Programs	93.136	3,687
Title IV-E Prevention Program	93.471	169,439
Title IV-E Prevention Program	93.472	82,214
Elder Abuse Prevention Interventions Program	93.747	19,005
<b>Total Department of Health and Human Services</b>		<u>3,979,359</u>
<b>U.S. Department of Justice</b>		
Passed through Colorado Department of Criminal Justice		
Crime Victim Assistance	16.575	33,673
State Criminal Alien Assistance Program	16.606	22,749
<b>Total Department of Justice</b>		<u>56,422</u>
<b>U.S. Department of Homeland Security</b>		
Passed through Colorado Division of Homeland Security and Emergency		
Emergency Management Performance Grant	97.042	59,573
<b>Total Department of Homeland Security</b>		<u>59,573</u>
<b>U.S. Department of Treasury</b>		
Covid-19 Coronavirus State and Local Fiscal Recovery Funds	21.027	69,172
Passed through Colorado Department of Human Services		
Covid-19 Coronavirus State and Local Fiscal Recovery Funds	21.027	1,591,030
<b>Total Department of Treasury</b>		<u>1,660,202</u>
<b>Total Expenditures of Federal Awards</b>		<u>\$ 6,104,321</u>

See the accompanying notes to schedule of expenditures of federal awards.

MORGAN COUNTY  
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED DECEMBER 31, 2024

1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Morgan County under programs of the federal government for the year ended December 31, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Morgan County, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Morgan County

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the Schedule represents adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. Pass-through entity identifying numbers are presented where available.

3. STATE INFORMATION TECHNOLOGY SYSTEM

In 2004, the State of Colorado (the State) implemented the new Colorado Benefits Management System (CBMS), which consolidated legacy systems into one system and also incorporated a rules engine for determining eligibility and calculating and issuing benefits payments. As a result, the counties and the State split eligibility determination functions for certain federal Human Services' programs under CBMS. Counties are responsible for data collection from applicants and data entry of applicable information into CBMS. Concurrently, the State maintains the computer system supporting the eligibility determination process and pays benefits to the participants. The actual eligibility and payment determinations become the State's responsibility utilizing CBMS.

4. SUBRECIPIENTS

No federal awards were passed through to subrecipients for the year-ended December 31, 2024.

5. HUMAN SERVICES PROGRAMS

The County's Department of Human Services operates several federally funded human services programs where benefits are provided to qualified citizens. The benefit distribution method consists of participants receiving benefits using a state-maintained electronic banking card (EBT) instead of the County's cash disbursements. The Colorado Department of Human Services provided total EBT authorizations to qualified citizens in the County, in the amount of \$7,725,604 for the year ended December 31, 2024. The revenue and expenditures associated with these federal programs are not recognized in the County's basic financial statements.

6. INDIRECT COST RATE

Morgan County has elected not to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

MORGAN COUNTY  
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
 FOR THE YEAR ENDED DECEMBER 31, 2024

SUMMARY OF AUDITORS RESULTS

*Financial Statements*

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weaknesses identified?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Significant deficiencies identified?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> None reported
Noncompliance material to financial statements noted?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

*Federal Awards*

Internal control over major federal programs:

Material weaknesses identified?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Significant deficiencies identified?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> None reported
Type of auditor's report issued on compliance for major federal programs:	Unmodified	
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Identification of major federal programs:	<p><b>21.027</b> Coronavirus State and Local Fiscal Recovery Funds</p> <p><b>93.575</b> Child Care and Development Block Grant</p> <p><b>93.596</b> Childcare and Mandatory and Matching Portion of the Child Care and Development Fund</p> <p><b>93.558</b> Temporary Assistance For Needy Families</p>	
Dollar threshold used to distinguish between type A and type B programs:	<p>\$ <u>750,000</u></p>	
Auditee qualified as a low-risk auditee?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

MORGAN COUNTY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED DECEMBER 31, 2024

**Section II: Financial Statement Findings**

See findings 2024-001 and 2024-002 as reported in the financial statements section of this report for details on material weaknesses and significant deficiencies identified under Government Auditing Standards.

**Section III: Federal Awards Findings**

**Finding 2024-003:** Inaccurate Reporting of SLFRF Expenditures and Fiscal Year End

**Federal Program:** Coronavirus State and Local Fiscal Recovery Funds (SLFRF)

**Assistance Listing Number (ALN):** 21.027

**Federal Agency:** U.S. Department of the Treasury

**Type of Finding:** Compliance and significant deficiency in internal control over compliance

**Criteria:** Per Uniform Guidance (2 CFR 200.510(b) and 2 CFR 200.516), recipients must accurately report expenditures and obligations in required annual compliance reports. Reports must also reflect the correct fiscal year end date as required by federal and state reporting standards.

**Context:** Morgan County is a recipient of SLFRF funding and is required to submit accurate annual compliance reports reflecting actual expenditures and the correct fiscal year end. For the reporting period ending March 31, 2025, the County elected the \$10 million standard allowance for revenue loss and was required to report all SLFRF expenditures incurred during the year ended December 31, 2024.

**Condition:** The County's SLFRF compliance report for the year ended December 31, 2024 included several clerical errors including incorrectly reporting there were \$0 in current period expenditures rather than the \$1,660,202 included on the Schedule of Expenditures of Federal awards as well as incorrectly listing the fiscal year end date as December 31, 2023.

**Cause:** The errors appear to be due to insufficient oversight in preparing the annual compliance report due to staffing issues within the County.

**Effect:** The inaccurate reporting resulted in noncompliance with federal and state reporting requirements. This may impact the transparency and accountability of SLFRF fund usage.

**Questioned Costs:** None

**Recommendation:** Morgan County should implement procedures to ensure accurate reporting of expenditures and correct fiscal year end dates in all future SLFRF compliance reports. The County should ensure that all future reports are reconciled to actual activity and comply with SLFRF and Uniform Guidance requirements.

**Views of Responsible Officials:** Management concurs with the finding and will address the issue as outlined in the corrective action plan included in this report

**Section IV: Status of Prior Year Findings**

There were no findings for the year ended December 31, 2023.



# MORGAN COUNTY ADMINISTRATION

## Corrective Action Plan

**Audit Finding Reference Number:** 2024-003

**Federal Program:** Coronavirus State and Local Fiscal Recovery Funds (SLFRF)

**Assistance Listing Number (ALN):** 21.027

**Federal Agency:** U.S. Department of the Treasury

### Contact Person(s) Responsible for Corrective Action:

Jessica Trusty

Director of Finance

[jtrusty@co.morgan.co.us](mailto:jtrusty@co.morgan.co.us) or 970-542-3508

### Planned Corrective Action:

The SLFRF funds were one-time funds received during the aftermath of the COVID Pandemic and related recovery. All funds related to this grant have been spent and the grant closed out. I will work with my staff to make any necessary corrections to the SLFRF 12/31/2024 report.

Morgan County will also implement the following procedures to ensure accurate reporting of all grant expenditures and fiscal year end dates:

Establish a review and reconciliation process to ensure all future federal grant compliance reports are reconciled to the Schedule of Expenditures of Federal Awards and underlying accounting records.

Provide additional training to staff responsible for preparing compliance reports on Uniform Guidance requirements and related grant reporting standards.

Assign oversight responsibility to a senior staff member to review and approve all grant related compliance reports prior to submission.

### Anticipated Completion Date:

June 30, 2026